

American Water Works Association

Executive Director / CEO

EIN 237026157
 MO · NTEE W038
 FY ending 2023-12-31
June 9, 2026

This analysis benchmarks the total compensation of **Taylor Colegrove, Executive Director / CEO** (\$16,042) against **every comparable organization** that fit the selection criteria — **151** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **38th** percentile of comparable organizations within the typical range

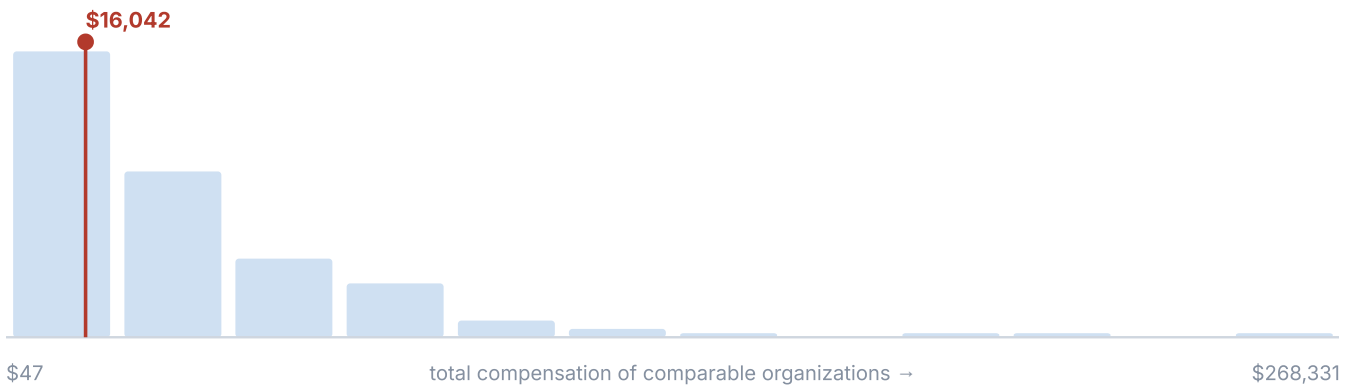
Benchmarked executive: Taylor Colegrove — reported title “FORMER EXECUTIVE DIRECTOR”, a **direct title match** to the Executive Director / CEO role.

How comparable organizations were selected

| | |
|-----------|--------------------------------------------------------------------------------------------------------------------------|
| SECTOR | Organizations sharing the subject's NTEE classification (W038). |
| BUDGET | Total revenue between \$92,273 and \$206,583 — 0.67x to 1.50x the subject's \$137,722 (the band tightens as size grows). |
| GEOGRAPHY | Same NTEE major group (W), nationwide + budget 0.67–1.5x revenue. |

151 organizations qualified on sector, size, and geography → **151** within the band form the benchmarked peer set.

Distribution of comparable compensation



| | | | | | |
|---------|---------|----------|----------|----------|-----------------|
| \$3,634 | \$9,765 | \$24,373 | \$47,177 | \$78,803 | \$16,042 |
|---------|---------|----------|----------|----------|-----------------|



■ Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to MO cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

| ORGANIZATION | STATE | REVENUE | MATCHED TITLE | COMP (REPORTED) | COMP (ADJUSTED) | FY |
|------------------------------------------------------------------------|-------|-----------|----------------------------------|-----------------|-----------------|------|
| Tioga American Legion Post 139 | ND | \$137,632 | Finance Officer / Gaming Manager | \$21,500 | \$21,637 | 2024 |
| Aliquippa Economic Development Corporation | PA | \$137,369 | Executive Director | \$78,000 | \$73,440 | 2023 |
| Wisconsin Vfw Foundation Inc | WI | \$136,914 | Director | \$4,684 | \$4,486 | 2024 |
| Challenge America | CO | \$138,619 | Founder & Ce | \$22,917 | \$20,747 | 2023 |
| Your Grandmothers Cupboard | NJ | \$135,972 | President | \$47,951 | \$39,262 | 2024 |
| American Legion Post 169 Inc | MI | \$139,586 | Commander, Finance Officer | \$2,100 | \$2,046 | 2023 |
| Warriors Rock | PA | \$135,753 | Secretary | \$40,800 | \$37,312 | 2024 |
| American Legion Post 401 | OH | \$140,179 | 1st Vice Com | \$4,000 | \$4,000 | 2023 |
| Vermont Asylum Assistance Project Inc | VT | \$134,767 | President | \$10,000 | \$9,230 | 2024 |
| The Registration Project Inc | DC | \$141,445 | Director/treasurer | \$3,400 | \$2,736 | 2024 |
| Montana Family Foundation Inc | MT | \$141,786 | President/ Ceo | \$30,291 | \$30,828 | 2023 |
| Sky Lakes Water Supply Corporation | TX | \$133,526 | Treasurer | \$6,000 | \$5,504 | 2024 |
| Acworth & Kennesaw Post 5408 Veterans Of Foreign W | GA | \$142,715 | Adjutant | \$50 | \$47 | 2023 |
| Semper Fi Flo Foundation | MN | \$143,143 | Executive Director | \$54,000 | \$47,672 | 2025 |

| ORGANIZATION | STATE | REVENUE | MATCHED TITLE | COMP (REPORTED) | COMP (ADJUSTED) | FY |
|-------------------------------------------------------------------|-------|-----------|---------------------------|-----------------|-----------------|------|
| Aurora Firefighters Credit Union | IL | \$143,304 | Head Teller | \$14,130 | \$12,740 | 2024 |
| Wa State Dept Of Transportation | WA | \$144,676 | Executive Di | \$18,000 | \$15,215 | 2023 |
| Valhalla Veterans Services | PA | \$144,845 | Executive Director | \$24,000 | \$21,948 | 2024 |
| Mettler Valley Mutual Water Co Inc | CA | \$145,149 | Secretary | \$16,838 | \$13,728 | 2023 |
| Lions Foundation Of Victoria | MN | \$145,476 | Gambling Manager | \$16,000 | \$14,499 | 2024 |
| Blessing The Children International | MI | \$145,936 | President | \$48,000 | \$45,435 | 2024 |
| The Merc Playhouse Society | WA | \$146,097 | Former Executive Director | \$30,000 | \$24,631 | 2024 |
| White Oak Shores Sewer Service Corporation | TX | \$147,166 | Secretary/treasurer | \$7,770 | \$7,128 | 2024 |
| The Windrose Project Inc | CA | \$147,341 | Director/exe | \$52,000 | \$42,394 | 2023 |
| Veterans Of Foreign Wars Of The United States Inc | NY | \$147,445 | Bartender/janitorial | \$17,972 | \$14,893 | 2024 |
| American Legion | NY | \$147,565 | Commander | \$15,995 | \$12,913 | 2025 |

Comp (reported) is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to MO cost of living and 2023 dollars. Click any organization to verify the figure on ProPublica.

Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to MO cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: peerbasis.org/methodology.

Sample, role match & sensitivity

PEER COUNT 151 organizations. Compensation range \$47–\$268,331; filing years 2023–2025.

| | |
|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|
| SIZE BASIS | Matched on total revenue (\$137,722); for reference, expenses \$116,141 and assets \$446,625. |
| ROLE MATCH | Taylor Colegrove, reported title " <i>FORMER EXECUTIVE DIRECTOR</i> ", benchmarked as Executive Director / CEO. The title maps directly to this role. |
| RELATED-ORG PAY | 15 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material. |
| OUTLIERS | 8 peers fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts). |

Sensitivity — the subject's percentile under alternative compensation definitions:

| BASIS | SUBJECT PERCENTILE |
|-----------------------------------------------------------------------------------------|--------------------|
| Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default | 38 th |
| Total compensation (D + F), as reported (no adjustments) | 34 th |
| Reportable pay only (column D), adjusted | 42 nd |
| All sources (D + E + F), adjusted | 34 th |

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

● Rebuttable presumption of reasonableness • 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (Taylor Colegrove) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 151 similarly situated organizations (Same NTEE major group (W), nationwide + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$16,042 is reasonable (approximately the 38th percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [__ for / __ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.