

# Great Oaks Camping Association

Executive Director / CEO

EIN 237178602  
 IL · NTEE N20Z  
 FY ending 2024-12-31  
 June 9, 2026

This analysis benchmarks the total compensation of **Graham League, Executive Director / CEO** (\$64,994) against **every comparable organization** that fit the selection criteria — **85** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **66<sup>th</sup>** percentile of comparable organizations within the typical range

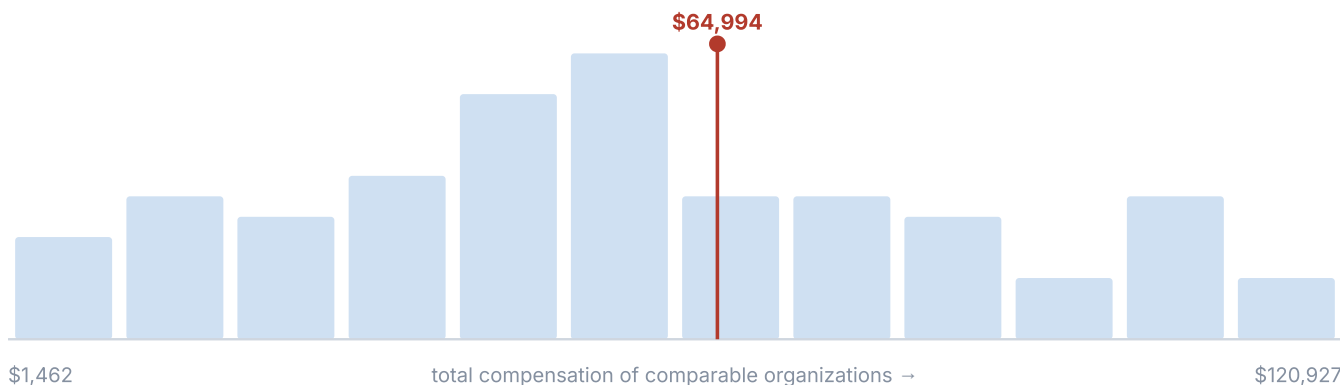
**Benchmarked executive:** Graham League — reported title “Executive Director”, a **direct title match** to the Executive Director / CEO role.

## How comparable organizations were selected

SECTOR	Organizations sharing the subject's NTEE classification (N20Z).
BUDGET	Total revenue between \$304,551 and \$681,832 — 0.67x to 1.50x the subject's \$454,555 (the band tightens as size grows).
GEOGRAPHY	Same NTEE sector (N20), nationwide + budget 0.67–1.5x revenue.

**85** organizations qualified on sector, size, and geography → **85** within the band form the benchmarked peer set.

## Distribution of comparable compensation



\$16,007	\$37,045	\$56,503	\$76,531	\$103,294	\$64,994
----------	----------	----------	----------	-----------	----------



## ● Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to IL cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
<a href="#">White Pine Wilderness Academy Inc</a>	IN	\$454,361	President & Executive Dire	\$59,650	<b>\$63,985</b>	2024
<a href="#">Women's World On Wheels</a>	CO	\$451,159	Executive Di	\$20,800	<b>\$20,287</b>	2024
<a href="#">Cowboys Rest Christian Camp And</a>	NV	\$446,096	President	\$31,708	<b>\$32,329</b>	2024
<a href="#">Village Harmony</a>	VT	\$440,638	Ceo Director Non-voting Member	\$39,200	<b>\$40,133</b>	2024
<a href="#">Camp Tuku</a>	AZ	\$437,227	Operations Director	\$52,325	<b>\$51,186</b>	2024
<a href="#">Abundant Life Ranch Inc</a>	CA	\$472,929	President	\$68,312	<b>\$60,001</b>	2024
<a href="#">Nature Camp Inc</a>	VA	\$473,161	Executive Director (Ex Off	\$59,589	<b>\$58,524</b>	2024
<a href="#">Story School</a>	MA	\$431,416	Executive Director	\$46,153	<b>\$43,432</b>	2023
<a href="#">Tennessee Jaycee Foundation Inc</a>	TN	\$431,219	Vp	\$10,869	<b>\$11,621</b>	2024
<a href="#">Child And Family Institute Of Fairfield</a>	CT	\$478,030	Executive Director	\$51,923	<b>\$50,983</b>	2023
<a href="#">Summit Huts Association</a>	CO	\$430,452	Exec Dir, En	\$61,832	<b>\$60,308</b>	2024
<a href="#">Pickleball Cares Inc</a>	CA	\$479,180	President	\$44,833	<b>\$40,541</b>	2023
<a href="#">Wapiyapi</a>	CO	\$428,640	Executive Di	\$105,431	<b>\$102,832</b>	2024
<a href="#">Camp Rise Above Inc</a>	SC	\$482,120	Executive Director	\$81,354	<b>\$86,330</b>	2024
<a href="#">Virginia Brown Community Orthodontic</a>	MO	\$483,130	Vice President	\$54,737	<b>\$60,713</b>	2023
<a href="#">2xsalt Inc</a>	NC	\$483,857	President	\$72,000	<b>\$75,673</b>	2024

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
<a href="#">Penuel Inc</a>	MO	\$494,104	Officer	\$65,160	<b>\$70,200</b>	2024
<a href="#">Have Justice-will Travel Inc</a>	VT	\$411,672	Paralegal	\$50,020	<b>\$49,891</b>	2025
<a href="#">Spencer County Visitors Bureau Inc</a>	IN	\$498,779	Executive Director	\$64,408	<b>\$71,129</b>	2023
<a href="#">Family Counseling Center Of Middle</a>	TN	\$407,644	Executive Di	\$90,000	<b>\$96,227</b>	2024
<a href="#">Bournelyf Special Camp</a>	PA	\$502,588	Executive Director	\$37,083	<b>\$37,615</b>	2024
<a href="#">Kims Kids Inc</a>	NY	\$406,326	Director	\$28,500	<b>\$26,196</b>	2024
<a href="#">Cross Bar X Youth Ranch Inc</a>	CO	\$401,937	Executive Director	\$60,000	<b>\$58,521</b>	2024
<a href="#">Camp Albrecht Acres Of The Midwest</a>	IA	\$399,920	Executive Director	\$74,708	<b>\$83,205</b>	2024
<a href="#">Camp Rainbow Foundation</a>	MO	\$514,755	Executive Director	\$96,666	<b>\$104,142</b>	2024

**Comp (reported)** is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to IL cost of living and 2024 dollars. Click any organization to verify the figure on ProPublica.

## ● Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to IL cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: [peerbasis.org/methodology](https://peerbasis.org/methodology).

## ● Sample, role match & sensitivity

**PEER COUNT** 85 organizations. Compensation range \$1,462–\$120,927; filing years 2022–2025.

**SIZE BASIS** Matched on total revenue (\$454,555); for reference, expenses \$425,410 and assets \$1,416,549.

**ROLE MATCH** Graham League, reported title "*Executive Director*", benchmarked as Executive Director / CEO. The title maps directly to this role.

**RELATED-ORG PAY** 4 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material.

Sensitivity — the subject's percentile under alternative compensation definitions:

BASIS	SUBJECT PERCENTILE
Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default	66 <sup>th</sup>
Total compensation (D + F), as reported (no adjustments)	65 <sup>th</sup>
Reportable pay only (column D), adjusted	68 <sup>th</sup>
All sources (D + E + F), adjusted	61 <sup>st</sup>

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

### ● Rebuttable presumption of reasonableness · 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

#### Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (Graham League) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 85 similarly situated organizations (Same NTEE sector (N20), nationwide + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$64,994 is reasonable (approximately the 66<sup>th</sup> percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [\_\_ for / \_\_ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.