

# Advance Housing Foundation Inc

Executive Director / CEO

EIN 261940826  
 NJ · NTEE E112  
 FY ending 2023-12-31  
 June 10, 2026

This analysis benchmarks the total compensation of **Carolyn Jaime Lcsw, Executive Director / CEO** (\$5,926) against **every comparable organization** that fit the selection criteria — **25** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **12<sup>th</sup>** percentile of comparable organizations below the typical range for comparable organizations

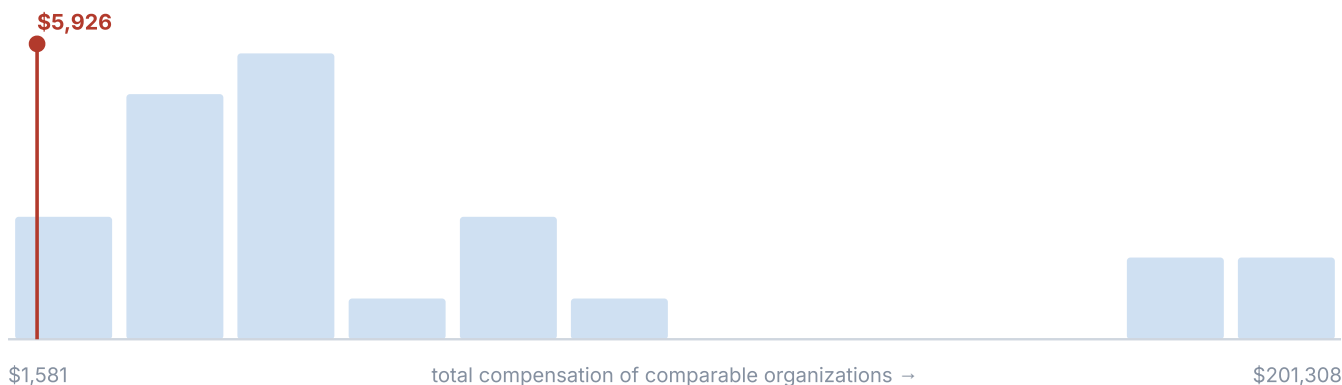
**Benchmarked executive:** Carolyn Jaime Lcsw — reported title “MEMBER AND CEO”, a **direct title match** to the Executive Director / CEO role.

## How comparable organizations were selected

SECTOR	Organizations sharing the subject's NTEE classification (E112).
BUDGET	Total revenue between \$3,184 and \$7,129 — 0.67x to 1.50x the subject's \$4,753 (the band tightens as size grows).
GEOGRAPHY	Same NTEE major group (E), nationwide + budget 0.67–1.5x revenue.

**25** organizations qualified on sector, size, and geography → **25** within the band form the benchmarked peer set.

## Distribution of comparable compensation



\$9,462	\$24,910	\$44,418	\$78,292	\$176,439	<b>\$5,926</b>
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## ■ Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to NJ cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
<a href="#">Holy Cross Carenet Inc</a>	MI	\$4,774	Former Officer; President & Ceo Thah	\$152,988	<b>\$176,862</b>	2023
<a href="#">Berkshire Health Systems Inc</a>	MA	\$4,607	Trustee/physician	\$69,757	<b>\$68,194</b>	2024
<a href="#">Cec Management Systems Inc</a>	MA	\$5,004	President & Ceo	\$80,787	<b>\$81,310</b>	2023
<a href="#">Clarksville Senior Care Llc</a>	VA	\$5,069	Director/treasurer	\$186,150	<b>\$201,308</b>	2023
<a href="#">Tri-county Mental Health Services</a>	ME	\$4,311	Former Ed	\$43,109	<b>\$45,750</b>	2025
<a href="#">Sheltering Arms Hospital South Inc</a>	VA	\$5,208	President & Ceo	\$18,329	<b>\$19,253</b>	2024
<a href="#">Alliance Health Of Marblehead Inc</a>	MA	\$4,262	President & Clerk & Ceo	\$68,094	<b>\$66,568</b>	2024
<a href="#">Dubois Medical Center Inc</a>	WY	\$5,398	Treasurer	\$2,833	<b>\$3,301</b>	2024
<a href="#">Rei Medical Clinics Inc</a>	WI	\$4,097	Director/ceo - Msi	\$66,933	<b>\$78,292</b>	2023
<a href="#">Hackensack Specialty Care Associates Pc</a>	NJ	\$4,000	President	\$44,418	<b>\$44,418</b>	2023
<a href="#">Eastern Maine Medical Center Auxiliary</a>	ME	\$5,567	Board Member	\$44,828	<b>\$48,833</b>	2024
<a href="#">Wills Community Surgical Services Of</a>	PA	\$3,835	Chief Executive Officer	\$84,631	<b>\$91,814</b>	2024
<a href="#">Baptist Homes Association Of The Rocky</a>	MN	\$3,812	President & Ceo	\$38,445	<b>\$41,327</b>	2024

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
<a href="#">The Lavender Clinic</a>	HI	\$5,756	Chief Executive Officer And Bod Member	\$3,057	<b>\$2,977</b>	2024
<a href="#">Institute For Labor &amp; Mental Health</a>	CA	\$3,646	Executive Director Of Nsp	\$49,465	<b>\$46,467</b>	2024
<a href="#">11th Street Family Health Services Inc</a>	PA	\$3,585	President & Chairman	\$157,401	<b>\$175,805</b>	2023
<a href="#">Asian Health Services Foundation</a>	CA	\$3,576	Ceo	\$19,340	<b>\$18,704</b>	2023
<a href="#">Ascension Texas Cardiovascular</a>	MO	\$6,172	President	\$36,312	<b>\$43,076</b>	2023
<a href="#">Mercy Hospital Iowa City Iowa Self</a>	IA	\$3,228	Treasurer (End 7/22)	\$32,802	<b>\$40,227</b>	2023
<a href="#">Hutchinson Regional Medical Center Auxiliary</a>	KS	\$6,301	Director	\$18,000	<b>\$21,780</b>	2023
<a href="#">Covenant Aco Inc</a>	WA	\$6,591	Ceo	\$205,579	<b>\$200,233</b>	2024
<a href="#">Meaningful Autistic Resources For Kids Mark</a>	LA	\$6,762	President	\$1,282	<b>\$1,581</b>	2023
<a href="#">St Barnabas Community Enterprises Inc</a>	NY	\$6,884	President & Ceo	\$27,455	<b>\$27,787</b>	2023
<a href="#">St Joseph'scandler Health System</a>	GA	\$6,949	President &	\$28,189	<b>\$31,745</b>	2023
<a href="#">Heritage Care Connection Inc</a>	KY	\$7,037	Executive Director	\$21,312	<b>\$24,910</b>	2024

**Comp (reported)** is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to NJ cost of living and 2023 dollars. Click any organization to verify the figure on ProPublica.

## Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to NJ cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: [peerbasis.org/methodology](https://peerbasis.org/methodology).

## ● Sample, role match & sensitivity

PEER COUNT	25 organizations. Compensation range \$1,581–\$201,308; filing years 2023–2025.
SIZE BASIS	Matched on total revenue (\$4,753); for reference, expenses \$21,978 and assets \$196,599. <b>Revenue and expenses diverge this year — revenue may misrepresent operating size; weigh the expense-based view.</b>
ROLE MATCH	Carolyn Jaime Lcsw, reported title " <i>MEMBER AND CEO</i> ", benchmarked as Executive Director / CEO. The title maps directly to this role.
RELATED-ORG PAY	19 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material.
OUTLIERS	4 peers fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts).

Sensitivity — the subject's percentile under alternative compensation definitions:

BASIS	SUBJECT PERCENTILE
Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default	12 <sup>th</sup>
Total compensation (D + F), as reported (no adjustments)	12 <sup>th</sup>
Reportable pay only (column D), adjusted	0 <sup>th</sup>
All sources (D + E + F), adjusted	24 <sup>th</sup>

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

## ● Rebuttable presumption of reasonableness • 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

### Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (Carolyn Jaime Lcsw) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 10, 2026, comparing compensation against 25 similarly situated organizations (Same NTEE major group (E), nationwide + budget 0.67–1.5× revenue).

3. The authorized body determined that total compensation of \$5,926 is reasonable (approximately the 12<sup>th</sup> percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [\_\_ for / \_\_ against].

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Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 10, 2026.