

# Asian American Women's Political Initiative Inc

Executive Director / CEO

EIN 371948314

MA · NTEE R20

FY ending 2024-12-31

June 9, 2026

This analysis benchmarks the total compensation of **Diana Hwang, Executive Director / CEO** (\$57,000) against **every comparable organization** that fit the selection criteria — **82** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

**Compensation sits at approximately the 21<sup>st</sup> percentile of comparable organizations**

below the typical range for comparable organizations

**Benchmarked executive:** Diana Hwang — reported title "SECRETARY", selected as the organization's **highest-paid individual** — no exact title match, so confirm this is a comparable role.

## How comparable organizations were selected

**SECTOR** Organizations sharing the subject's NTEE classification (R20).

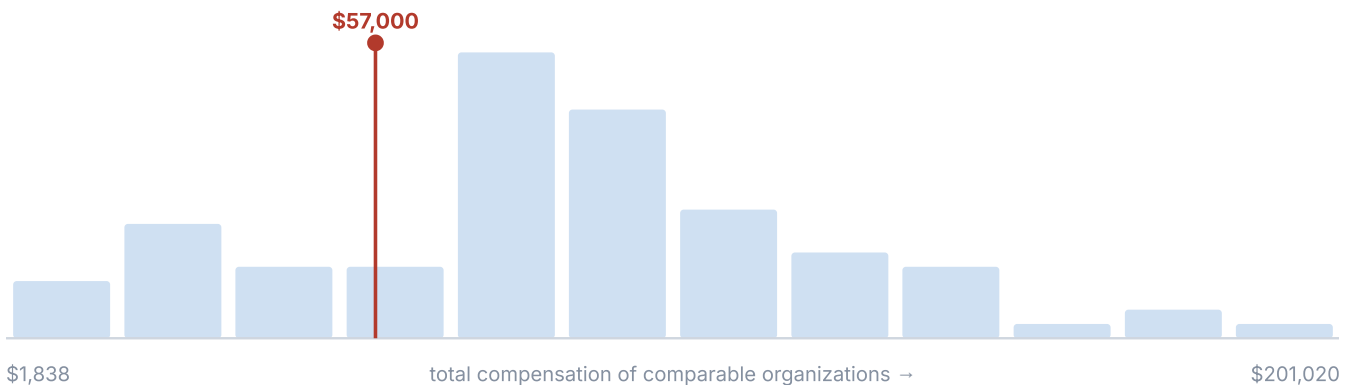
**BUDGET** Total revenue between \$284,479 and \$636,895 — 0.67x to 1.50x the subject's \$424,597 (the band tightens as size grows).

**GEOGRAPHY** Same NTEE sector (R20), nationwide + budget 0.67–1.5x revenue.

**82** organizations qualified on sector, size, and geography

→ **82** within the band form the benchmarked peer set.

## Distribution of comparable compensation



<b>\$29,682</b> 10TH	<b>\$65,195</b> 25TH	<b>\$83,761</b> MEDIAN	<b>\$105,064</b> 75TH	<b>\$134,869</b> 90TH	<b>\$57,000</b> THIS ORG · 21ST
-------------------------	-------------------------	---------------------------	--------------------------	--------------------------	------------------------------------



## ■ Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to MA cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
<a href="#">Casa Of The Permian Basin Inc</a>	TX	\$426,647	Executive Director	\$64,181	<b>\$71,444</b>	2024
<a href="#">Casa Of Ohio Valley Inc</a>	KY	\$429,085	Executive Director	\$64,572	<b>\$79,481</b>	2023
<a href="#">Northern Hills Area Casa Program</a>	SD	\$420,049	Executive Dir.	\$69,667	<b>\$85,562</b>	2024
<a href="#">Project On Fair Representation Inc</a>	TX	\$429,800	Executive Director	\$150,000	<b>\$171,908</b>	2023
<a href="#">Never Lost Inc</a>	GA	\$431,616	Executive Dir.	\$69,639	<b>\$77,921</b>	2024
<a href="#">Tectonic Justice Inc</a>	CA	\$437,967	President	\$90,000	<b>\$86,483</b>	2024
<a href="#">Gateway Equity Institute</a>	MO	\$438,221	Executive Director	\$62,278	<b>\$73,404</b>	2024
<a href="#">Advocates For Immigration Rights &amp; Reconciliation Inc</a>	KS	\$438,658	Executive Director Ex Oficio Non Voting	\$73,370	<b>\$88,207</b>	2024
<a href="#">West Virginia Pregnancy Center Coalition Inc</a>	WV	\$408,099	Executive Director	\$7,826	<b>\$9,708</b>	2023
<a href="#">Philly Black Worker Project</a>	PA	\$401,397	Executive Director	\$84,150	<b>\$93,385</b>	2024
<a href="#">Casa Of Douglas County Inc</a>	OR	\$400,011	Executive Director	\$83,037	<b>\$85,813</b>	2024
<a href="#">Women Are Sacred Movement Inc</a>	CA	\$450,008	Executive Di	\$85,000	<b>\$84,091</b>	2023
<a href="#">Beyond These Walls</a>	OR	\$399,184	Executive Director	\$74,375	<b>\$76,861</b>	2024
<a href="#">Center For Intimacy Justice</a>	CA	\$398,202	Ceo & Founder	\$100,517	<b>\$99,442</b>	2023
<a href="#">You Have The Power</a>	TN	\$397,960	Ceo	\$105,163	<b>\$123,012</b>	2024

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
<a href="#">Elevate Coweta Students Inc</a>	GA	\$396,025	Executive Di	\$86,864	<b>\$97,194</b>	2024
<a href="#">National Mobilization Against</a>	NY	\$456,309	Executive Director	\$45,336	<b>\$46,935</b>	2023
<a href="#">Native Peoples Action Inc</a>	AK	\$456,507	Executive Dir.	\$24,440	<b>\$26,770</b>	2023
<a href="#">Garland County Casa Program</a>	AR	\$457,086	Executive Director	\$60,583	<b>\$73,827</b>	2025
<a href="#">Naya Action Fund</a>	OR	\$386,896	Executive Director	\$18,903	<b>\$20,112</b>	2023
<a href="#">Second Judicial District Casa Program Inc</a>	ID	\$466,180	Executive Director	\$118,478	<b>\$136,640</b>	2025
<a href="#">Mississippi Immigrant Rights Allian</a>	MS	\$466,875	Excutive Director	\$50,000	<b>\$63,801</b>	2023
<a href="#">Chelan- Douglas County Casagal</a>	WA	\$380,005	Executive Dir.	\$75,450	<b>\$75,172</b>	2024
<a href="#">Children's Advocacy Center Of The Big Bend Inc</a>	TX	\$365,005	Ceo	\$84,636	<b>\$94,214</b>	2024
<a href="#">Legal Initiatives For Vietnam</a>	CA	\$362,482	President/co-director	\$30,000	<b>\$29,679</b>	2023

**Comp (reported)** is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to MA cost of living and 2024 dollars. Click any organization to verify the figure on ProPublica.

## Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to MA cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: [peerbasis.org/methodology](https://peerbasis.org/methodology).

## Sample, role match & sensitivity

**PEER COUNT** 82 organizations. Compensation range \$1,838–\$201,020; filing years 2023–2025.

**SIZE BASIS** Matched on total revenue (\$424,597); for reference, expenses \$355,806 and assets \$378,091.

**ROLE MATCH** Diana Hwang, reported title "*SECRETARY*", benchmarked as Executive Director / CEO.  
**Selected as the organization's highest-paid individual without an exact title match — the board should confirm this is a comparable role.**

**RELATED-ORG PAY** 4 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material.

**OUTLIERS** 5 peers fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts).

Sensitivity — the subject's percentile under alternative compensation definitions:

BASIS	SUBJECT PERCENTILE
Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default	21 <sup>st</sup>
Total compensation (D + F), as reported (no adjustments)	24 <sup>th</sup>
Reportable pay only (column D), adjusted	21 <sup>st</sup>
All sources (D + E + F), adjusted	20 <sup>th</sup>

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

### ● Rebuttable presumption of reasonableness · 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

#### **Draft board minutes – executive compensation**

1. The compensation of the Executive Director / CEO (Diana Hwang) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 82 similarly situated organizations (Same NTEE sector (R20), nationwide + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$57,000 is reasonable (approximately the 21<sup>st</sup> percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [\_\_ for / \_\_ against].

---

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.