

Pemiscot County Initiative Network

Executive Director / CEO

EIN 431826828
 MO · NTEE S31
 FY ending 2025-06-30
 June 10, 2026

This analysis benchmarks the total compensation of **David Fullhart, Executive Director / CEO** (\$52,977) against **every comparable organization** that fit the selection criteria — **99** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **29th** percentile of comparable organizations within the typical range

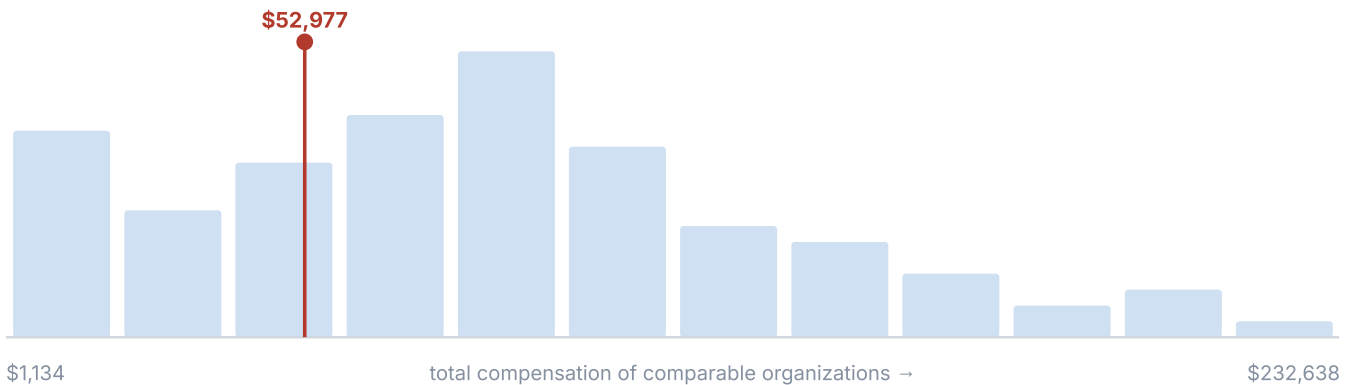
Benchmarked executive: David Fullhart — reported title "DIRECTOR", selected as the organization's **highest-paid individual** — no exact title match, so confirm this is a comparable role.

How comparable organizations were selected

SECTOR	Organizations sharing the subject's NTEE classification (S31).
BUDGET	Total revenue between \$295,714 and \$662,047 — 0.67x to 1.50x the subject's \$441,365 (the band tightens as size grows).
GEOGRAPHY	Same NTEE sector (S31), nationwide + budget 0.67–1.5x revenue.

99 organizations qualified on sector, size, and geography → **99** within the band form the benchmarked peer set.

Distribution of comparable compensation



\$14,361	\$46,188	\$81,433	\$114,887	\$154,671	\$52,977
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● Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to MO cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
Vibe District Virginia Beach	VA	\$446,533	Executive Director	\$91,406	\$85,532	2024
Conyers Rockdale Economic Deve	GA	\$436,100	Exec Director	\$125,750	\$126,156	2023
Certified Development Corporation	SC	\$447,388	Director	\$1,875	\$1,896	2024
Pyramid Community Development Corporatio	OH	\$448,140	Executive Direcotr	\$38,514	\$39,533	2024
Michigan Faith In Action	MI	\$448,959	Executive Di	\$61,700	\$61,718	2024
University District Development Associat	WA	\$449,817	Ceo - Officer	\$139,201	\$120,780	2024
Central Region Innovation And	KY	\$450,611	Executive Director	\$48,082	\$51,542	2023
Bayview Community Development Corp	CA	\$453,216	Vice Chairman	\$12,000	\$10,043	2024
Fly Sun Valley Alliance Inc	ID	\$427,621	Executive Di	\$135,752	\$139,954	2024
Lowell Development & Financial Corp	MA	\$458,536	Executive Di	\$151,318	\$131,780	2024
Downtown Pkb Inc	WV	\$423,548	Executive Di	\$66,121	\$69,382	2024
Menomonee Valley Partners Inc	WI	\$420,413	Executive Director	\$105,614	\$110,052	2023
Chico Economic Planning Corporation	CA	\$417,941	Executive Director	\$104,004	\$89,606	2023
Burlington Community Development Corp	VT	\$415,198	President	\$19,449	\$19,532	2023

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
Tacony Community Development Corpor	PA	\$414,614	Interim Executive Director	\$55,846	\$53,973	2024
Rolland Curtis Commercial Qalich Inc	CA	\$413,513	President	\$29,689	\$24,846	2024
The Peoples Place Inc	CT	\$412,013	Executive Director	\$50,769	\$46,132	2024
Waipahu Community Association	HI	\$411,945	Executive Dir.	\$50,000	\$43,384	2024
Yonkers South Broadway District Management Association Inc	NY	\$411,834	Executive Director	\$81,304	\$73,303	2023
Dania Economic Development Corp Inc	FL	\$474,716	Executive Director	\$92,065	\$89,832	2022
Avatar Non-profit Inc	FL	\$475,621	President	\$5,000	\$4,552	2024
West Broadway Business And Area Coalition	MN	\$406,331	Executive Director	\$93,521	\$89,556	2024
Craft3 Future Fund	OR	\$405,349	President	\$31,950	\$29,604	2023
Midlands Latino Community Development	NE	\$483,552	Executive Director	\$112,800	\$121,050	2023
Anaconda Local Development Corporation	MT	\$391,121	Former Executive Director	\$82,500	\$86,185	2024

Comp (reported) is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to MO cost of living and 2025 dollars. Click any organization to verify the figure on ProPublica.

■ Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to MO cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: peerbasis.org/methodology.

■ Sample, role match & sensitivity

PEER COUNT	99 organizations. Compensation range \$1,134–\$232,638; filing years 2022–2025.
SIZE BASIS	Matched on total revenue (\$441,365); for reference, expenses \$425,591 and assets \$489,525.
ROLE MATCH	David Fullhart, reported title "DIRECTOR", benchmarked as Executive Director / CEO. Selected as the organization's highest-paid individual without an exact title match — the board should confirm this is a comparable role.
RELATED-ORG PAY	15 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material.
OUTLIERS	1 peer fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts).

Sensitivity — the subject's percentile under alternative compensation definitions:

BASIS	SUBJECT PERCENTILE
Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default	29 th
Total compensation (D + F), as reported (no adjustments)	28 th
Reportable pay only (column D), adjusted	32 nd
All sources (D + E + F), adjusted	18 th

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

● Rebuttable presumption of reasonableness · 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (David Fullhart) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 10, 2026, comparing compensation against 99 similarly situated organizations (Same NTEE sector (S31), nationwide + budget 0.67–1.5× revenue).

3. The authorized body determined that total compensation of \$52,977 is reasonable (approximately the 29th percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [__ for / __ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 10, 2026.