

Designed Future

Executive Director / CEO

This analysis benchmarks the total compensation of **Julie Dankovich, Executive Director / CEO** (\$37,692) against **every comparable organization** that fit the selection criteria — **27** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **52nd** percentile of comparable organizations within the typical range

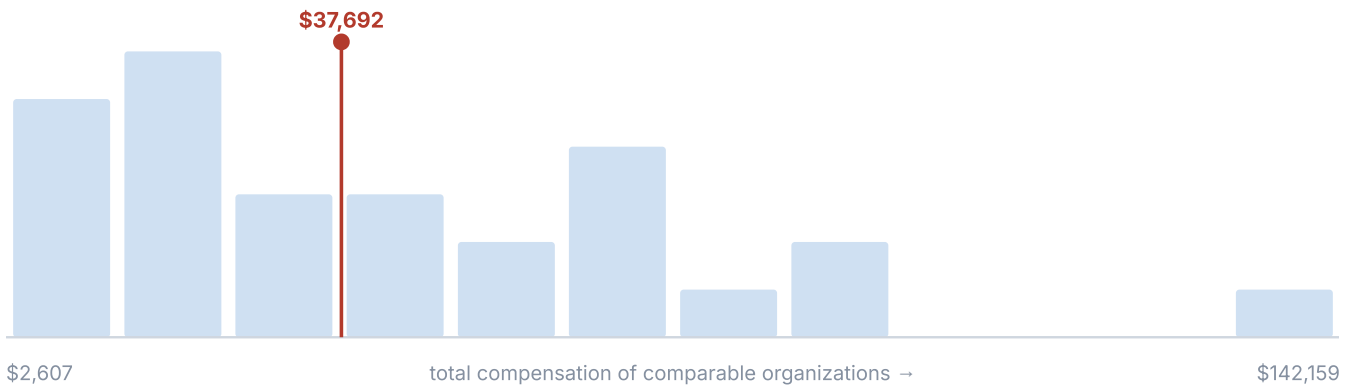
Benchmarked executive: Julie Dankovich — reported title “EXECUTIVE DI”, a **direct title match** to the Executive Director / CEO role.

How comparable organizations were selected

| | |
|-----------|---|
| SECTOR | Organizations sharing the subject's NTEE classification (P20). |
| BUDGET | Total revenue between \$153,431 and \$343,503 — 0.67x to 1.50x the subject's \$229,002 (the band tightens as size grows). |
| GEOGRAPHY | Same NTEE sector (P20) + MI + budget 0.67–1.5x revenue. |

27 organizations qualified on sector, size, and geography → **27** within the band form the benchmarked peer set.

Distribution of comparable compensation



| | | | | | |
|---------|----------|----------|----------|----------|----------|
| \$9,480 | \$20,476 | \$34,747 | \$62,968 | \$81,258 | \$37,692 |
|---------|----------|----------|----------|----------|----------|



● Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to MI cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

| ORGANIZATION | STATE | REVENUE | MATCHED TITLE | COMP (REPORTED) | COMP (ADJUSTED) | FY |
|--|-------|-----------|--|-----------------|-----------------|------|
| Urban Family Ministries | MI | \$226,248 | Executive Director Ret | \$31,167 | \$31,167 | 2024 |
| Olmalaika Inc | MI | \$234,333 | Director And Co/founder Of The Trust | \$13,200 | \$13,590 | 2023 |
| Mvillage | MI | \$234,677 | President | \$11,000 | \$11,000 | 2024 |
| Life Together Nicaragua Inc | MI | \$221,984 | Vice Preside | \$33,750 | \$34,747 | 2023 |
| Cascade Community Foundation | MI | \$239,558 | Ceo | \$64,615 | \$64,615 | 2024 |
| The Comfort Home Mi | MI | \$243,277 | Executive Di | \$61,321 | \$61,321 | 2024 |
| Hospitality Industry Protection Fund | MI | \$206,990 | President | \$40,883 | \$40,883 | 2024 |
| Way To The Kingdom | MI | \$251,260 | Executive Director | \$93,990 | \$93,990 | 2024 |
| Hitha Healing House Inc | MI | \$204,220 | President | \$5,102 | \$4,970 | 2025 |
| Volunteers In Service | MI | \$201,970 | Executive Di | \$42,808 | \$44,072 | 2023 |
| Black Impact Collaborative | MI | \$194,556 | 1st Vice Chair | \$24,500 | \$25,224 | 2023 |
| We Care Foster Care Inc | MI | \$264,885 | Full-time Program Teacher And Executive Director | \$83,049 | \$85,502 | 2023 |
| Grand Rapids Community Outreach | MI | \$268,141 | President | \$80,503 | \$78,428 | 2025 |
| Michigan Armed Forces Hospitality Center | MI | \$268,994 | Executive Director | \$22,750 | \$22,750 | 2024 |

| ORGANIZATION | STATE | REVENUE | MATCHED TITLE | COMP (REPORTED) | COMP (ADJUSTED) | FY |
|---|-------|-----------|-----------------------------|-----------------|-----------------|------|
| United Way Of Clare County | MI | \$269,212 | Executive Director | \$16,800 | \$17,296 | 2023 |
| Christnet | MI | \$270,188 | Exec Director/ceo | \$50,000 | \$51,477 | 2023 |
| Fitkids360 | MI | \$270,407 | Former Executive Director | \$24,000 | \$24,000 | 2024 |
| House Of Love Agency | MI | \$279,299 | President | \$21,808 | \$22,452 | 2023 |
| My Place Center For Wellness Inc | MI | \$279,548 | Exec. Director | \$38,622 | \$39,763 | 2023 |
| Little Dresses For Africa | MI | \$281,013 | President | \$30,000 | \$30,000 | 2024 |
| Strategic Community Solutions Inc | MI | \$176,810 | Professional Staff Director | \$2,607 | \$2,607 | 2024 |
| Northern Michigan Equine Therapy | MI | \$298,479 | Executive Director | \$65,000 | \$65,000 | 2024 |
| Michigan Sportsmen Against Hunger | MI | \$300,413 | Process Coor | \$7,200 | \$7,200 | 2024 |
| Oasis Of Hope Center | MI | \$315,411 | Executive Di | \$18,500 | \$18,500 | 2024 |
| The Lucas Project | MI | \$317,067 | Executive Di | \$48,000 | \$49,418 | 2023 |

Comp (reported) is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to MI cost of living and 2024 dollars. Click any organization to verify the figure on ProPublica.

● Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to MI cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: peerbasis.org/methodology.

● Sample, role match & sensitivity

PEER COUNT 27 organizations. Compensation range \$2,607–\$142,159; filing years 2023–2025.

SIZE BASIS Matched on total revenue (\$229,002); for reference, expenses \$221,431 and assets \$699,399.

| | |
|-----------------|---|
| ROLE MATCH | Julie Dankovich, reported title "EXECUTIVE DI", benchmarked as Executive Director / CEO. The title maps directly to this role. |
| RELATED-ORG PAY | 1 peer report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material. |
| OUTLIERS | 1 peer fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts). |

Sensitivity — the subject's percentile under alternative compensation definitions:

| BASIS | SUBJECT PERCENTILE |
|---|--------------------|
| Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default | 52 nd |
| Total compensation (D + F), as reported (no adjustments) | 52 nd |
| Reportable pay only (column D), adjusted | 56 th |
| All sources (D + E + F), adjusted | 52 nd |

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

● Rebuttable presumption of reasonableness • 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (Julie Dankovich) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 27 similarly situated organizations (Same NTEE sector (P20) + MI + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$37,692 is reasonable (approximately the 52nd percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [__ for / __ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability

data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.