

Camp Opportunity Incorporated

Executive Director / CEO

EIN 521888974
 MD · NTEE N20
 FY ending 2024-12-31
 June 9, 2026

This analysis benchmarks the total compensation of **Trish Woodward, Executive Director / CEO** (\$110,000) against **every comparable organization** that fit the selection criteria — **86** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **98th** percentile of comparable organizations above the 90th percentile — board review recommended

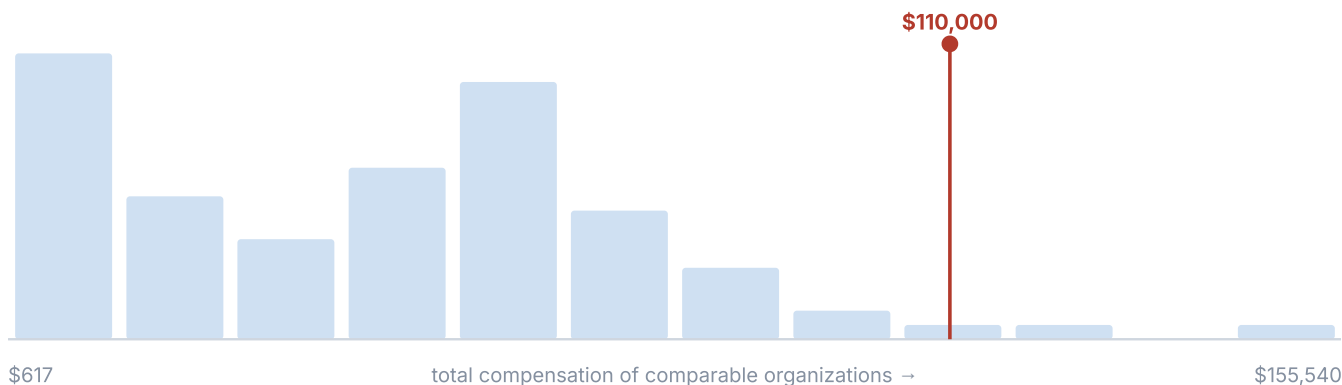
Benchmarked executive: Trish Woodward — reported title “Executive Director”, a **direct title match** to the Executive Director / CEO role.

How comparable organizations were selected

SECTOR	Organizations sharing the subject's NTEE classification (N20).
BUDGET	Total revenue between \$204,766 and \$458,431 — 0.67x to 1.50x the subject's \$305,621 (the band tightens as size grows).
GEOGRAPHY	Same NTEE sector (N20), nationwide + budget 0.67–1.5x revenue.

86 organizations qualified on sector, size, and geography → **86** within the band form the benchmarked peer set.

Distribution of comparable compensation



\$4,618	\$17,330	\$44,991	\$63,070	\$82,576	\$110,000
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■ Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to MD cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
Feliciana Retreat And Conference Center Inc	LA	\$305,864	Executive Director	\$73,679	\$86,779	2024
Central Oak Heights Association	PA	\$306,112	Former Treasurer	\$1,400	\$1,537	2023
Northern Lights Figure Skating Club Inc	MN	\$304,434	Treasurer	\$599	\$617	2025
Salt Lake Climbers Alliance Inc	UT	\$307,239	Executive Di	\$85,200	\$93,272	2024
Healing Farm Ministries	SC	\$301,409	Executive Di	\$63,302	\$70,637	2024
Barnyball	WA	\$300,057	President	\$74,350	\$73,304	2023
Recreation Unlimited	CA	\$297,394	President	\$74,025	\$68,371	2024
Nami Lehigh Valley	PA	\$295,595	Executive Director	\$59,922	\$65,805	2023
Woods & Water Christian Retreat Inc	OH	\$293,911	Executive Di	\$60,859	\$68,947	2024
Pine Grove Fish & Game Protective Assoc	PA	\$291,581	President	\$1,171	\$1,249	2024
Why Not Now Inc	IL	\$290,721	Executive Director	\$57,115	\$60,060	2024
Big Academy	IL	\$320,922	President & Ceo	\$57,257	\$61,988	2023
Living Waters Ministries Inc	NY	\$290,063	President	\$45,000	\$44,779	2023
Central New York Baptist Youth Camp Inc	NY	\$290,010	Executive Director	\$58,791	\$56,824	2024
Carry On Foundation	UT	\$289,920	Executive Di	\$22,250	\$25,077	2023
Edwardsville Arts Center	IL	\$321,401	Executive Director	\$48,000	\$50,475	2024
Camp Tuckabatchee Inc	IL	\$289,205	Executive Director	\$60,000	\$63,094	2024

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
Original Design	SC	\$288,390	Executive Director	\$59,000	\$65,837	2024
Old Reliable Germantown Fair Inc	KY	\$285,513	Treasurer	\$1,800	\$2,016	2025
Camp O Bannon Of Licking County Inc	OH	\$285,042	Executive Director	\$39,168	\$45,684	2023
Ohio Mennonite Camp Association Inc	OH	\$328,853	Director	\$46,753	\$54,531	2023
Rocky Mountain Ministries Inc	WY	\$282,019	Chairman	\$55,000	\$62,996	2024
Delano Athletic Booster Club Inc	MN	\$329,291	Treasurer	\$3,000	\$3,089	2025
Huron Forest Camp Cedarridge Inc	MI	\$281,822	Executive Camp Director	\$49,190	\$54,307	2024
Watertown Youth Soccer Association	SD	\$329,908	Executive Di	\$50,600	\$58,193	2025

Comp (reported) is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to MD cost of living and 2024 dollars. Click any organization to verify the figure on ProPublica.

■ Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to MD cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: peerbasis.org/methodology.

■ Sample, role match & sensitivity

PEER COUNT	86 organizations. Compensation range \$617–\$155,540; filing years 2023–2025.
SIZE BASIS	Matched on total revenue (\$305,621); for reference, expenses \$414,534 and assets \$1,543,772.
ROLE MATCH	Trish Woodward, reported title " <i>Executive Director</i> ", benchmarked as Executive Director / CEO. The title maps directly to this role.

RELATED-ORG PAY	5 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material.
OUTLIERS	1 peer fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts).

Sensitivity — the subject's percentile under alternative compensation definitions:

BASIS	SUBJECT PERCENTILE
Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default	98 th
Total compensation (D + F), as reported (no adjustments)	98 th
Reportable pay only (column D), adjusted	99 th
All sources (D + E + F), adjusted	93 rd

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

● Rebuttable presumption of reasonableness · 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (Trish Woodward) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 86 similarly situated organizations (Same NTEE sector (N20), nationwide + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$110,000 is reasonable (approximately the 98th percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [__ for / __ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.