

# Tabithas Heart

Executive Director / CEO

EIN 651308656  
 MN · NTEE P84  
 FY ending 2024-05-31  
**June 9, 2026**

This analysis benchmarks the total compensation of **Rachel Waldstein, Executive Director / CEO** (\$49,500) against **every comparable organization** that fit the selection criteria — **78** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **33<sup>rd</sup>** percentile of comparable organizations within the typical range

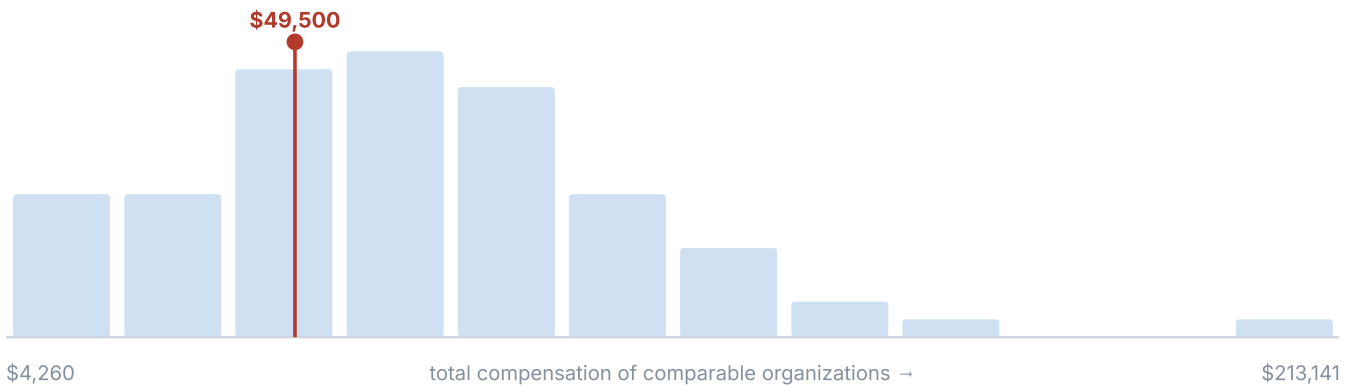
**Benchmarked executive:** Rachel Waldstein — reported title “Executive Director”, a **direct title match** to the Executive Director / CEO role.

## How comparable organizations were selected

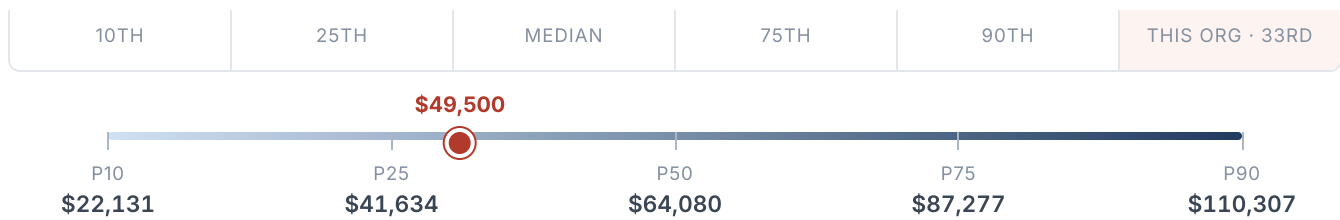
SECTOR	Organizations sharing the subject's NTEE classification (P84).
BUDGET	Total revenue between \$286,725 and \$641,922 — 0.67x to 1.50x the subject's \$427,948 (the band tightens as size grows).
GEOGRAPHY	Same NTEE sector (P84), nationwide + budget 0.67–1.5x revenue.

**78** organizations qualified on sector, size, and geography → **78** within the band form the benchmarked peer set.

## Distribution of comparable compensation



\$22,131	\$41,634	\$64,080	\$87,277	\$110,307	\$49,500
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## ● Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to MN cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
<a href="#">Su Casa Columbus Inc</a>	IN	\$428,724	Executive Director	\$40,385	<b>\$44,374</b>	2023
<a href="#">Servicios Latinos De Burlington County Inc</a>	NJ	\$425,789	Executive Director	\$105,752	<b>\$95,556</b>	2024
<a href="#">Pathways To Citizenship</a>	CA	\$424,856	Executive Director	\$63,765	<b>\$55,724</b>	2024
<a href="#">Hispanic American Mission Inc</a>	OK	\$432,272	Board Membervice President	\$53,250	<b>\$59,341</b>	2024
<a href="#">International House Inc</a>	IN	\$423,303	Executive Di	\$53,056	<b>\$56,624</b>	2024
<a href="#">Springs Of Living Water</a>	HI	\$433,016	President	\$20,250	<b>\$18,890</b>	2023
<a href="#">The Urban Village Inc</a>	MN	\$414,126	Executive Director	\$60,000	<b>\$61,772</b>	2023
<a href="#">El Pueblo</a>	MS	\$443,718	Executive Director	\$55,167	<b>\$64,017</b>	2023
<a href="#">Garces Family Foundation</a>	PA	\$444,097	Executive Director	\$108,673	<b>\$109,676</b>	2024
<a href="#">Iowa Congolese Organization And</a>	IA	\$446,134	President	\$19,644	<b>\$22,410</b>	2023
<a href="#">Hogar Hispano Inc</a>	DC	\$409,168	Executive Director	\$166,380	<b>\$152,124</b>	2023
<a href="#">Parity Inc</a>	OH	\$408,920	Chief Operations Officer	\$100,097	<b>\$107,294</b>	2024
<a href="#">Hispanic Liaison Of Chatham County</a>	NC	\$450,071	Executive Di	\$76,248	<b>\$79,732</b>	2024
<a href="#">Alimentando Al Pueblo</a>	WA	\$454,363	Executive Dir.	\$52,722	<b>\$49,181</b>	2023
<a href="#">Sin Barreras Without Barriers Inc</a>	VA	\$401,299	President	\$18,800	<b>\$18,371</b>	2024
<a href="#">Gateway Of Grace</a>	TX	\$455,143	Executive Director And Founder	\$89,000	<b>\$92,760</b>	2023

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
<a href="#">Latino Union Of Chicago</a>	IL	\$400,394	Executive Dir.	\$65,950	<b>\$65,617</b>	2024
<a href="#">Narrative Arts</a>	NC	\$397,882	Executive Director	\$62,752	<b>\$65,620</b>	2024
<a href="#">Pacific County Immigrant Support</a>	WA	\$397,511	President	\$21,468	<b>\$19,452</b>	2024
<a href="#">New Women New Yorkers Inc</a>	NY	\$460,184	Ceo	\$68,646	<b>\$64,631</b>	2023
<a href="#">Pennsylvania Hias Indigent Immigrant</a>	PA	\$460,825	Executive Director	\$23,826	<b>\$24,046</b>	2024
<a href="#">Upper Midwest American Indian Center</a>	MN	\$460,962	Executive Director	\$30,251	<b>\$31,145</b>	2023
<a href="#">Milestone Community Developmen</a>	MN	\$464,045	Executive Dr	\$89,048	<b>\$89,048</b>	2024
<a href="#">Conexion De Negocios Latinos</a>	AR	\$391,193	Ceo	\$69,808	<b>\$79,412</b>	2024
<a href="#">Together &amp; Free Inc</a>	NY	\$465,803	Executive Director	\$125,000	<b>\$117,689</b>	2023

**Comp (reported)** is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to MN cost of living and 2024 dollars. Click any organization to verify the figure on ProPublica.

## ● Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to MN cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: [peerbasis.org/methodology](http://peerbasis.org/methodology).

## ● Sample, role match & sensitivity

PEER COUNT	78 organizations. Compensation range \$4,260–\$213,141; filing years 2023–2025.
SIZE BASIS	Matched on total revenue (\$427,948); for reference, expenses \$456,935 and assets \$82,489.
ROLE MATCH	Rachel Waldstein, reported title <i>"Executive Director"</i> , benchmarked as Executive Director / CEO. The title maps directly to this role.

**RELATED-ORG PAY** 2 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material.

**OUTLIERS** 1 peer fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts).

Sensitivity — the subject's percentile under alternative compensation definitions:

BASIS	SUBJECT PERCENTILE
Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default	33 <sup>rd</sup>
Total compensation (D + F), as reported (no adjustments)	31 <sup>st</sup>
Reportable pay only (column D), adjusted	35 <sup>th</sup>
All sources (D + E + F), adjusted	32 <sup>nd</sup>

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

### ● Rebuttable presumption of reasonableness • 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

#### Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (Rachel Waldstein) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 78 similarly situated organizations (Same NTEE sector (P84), nationwide + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$49,500 is reasonable (approximately the 33<sup>rd</sup> percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [\_\_ for / \_\_ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.