

Partnership For Healthy Central

Executive Director / CEO

EIN 731551538

OK · NTEE E30

FY ending 2023-12-31

June 9, 2026

This analysis benchmarks the total compensation of **Cynthia L Bacon, Executive Director / CEO** (\$65,877) against **every comparable organization** that fit the selection criteria — **48** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **69th** percentile of comparable organizations within the typical range

Benchmarked executive: Cynthia L Bacon — reported title “HAN PROGRAM MANAGER”, selected as the organization's **highest-paid individual** — no exact title match, so confirm this is a comparable role.

How comparable organizations were selected

SECTOR Organizations sharing the subject's NTEE classification (E30).

BUDGET Total revenue between \$171,111 and \$383,086 — 0.67x to 1.50x the subject's \$255,391 (the band tightens as size grows).

GEOGRAPHY Same NTEE sector (E30), nationwide + budget 0.67–1.5x revenue.

48 organizations qualified on sector, size, and geography → **48** within the band form the benchmarked peer set.

Distribution of comparable compensation



\$20,171

\$35,585

\$51,846

\$71,648

\$122,470

\$65,877



● Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to OK cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
Wings Of Humanity Inc	AZ	\$255,729	President & Ceo	\$95,004	\$82,976	2023
Dental Care In Your Home Inc	NM	\$253,808	Executive Director	\$43,098	\$42,097	2023
Good Samaritan Clinic	SC	\$253,198	Executive Director	\$92,000	\$84,663	2024
Main Line Health Integrative And Functional	PA	\$251,842	Chairman & Trustee	\$597,253	\$540,897	2023
Leap Pediatric And Adolescent Care	MN	\$259,086	President	\$13,950	\$12,159	2024
Occupational And Environmental	RI	\$250,334	Administrator	\$145,206	\$122,819	2024
Healthy Smiles For Me Inc	ME	\$247,654	Director	\$35,000	\$30,915	2024
Aspirus Medical Group	WI	\$264,621	President & Ceo Aspirus	\$311,110	\$295,070	2023
Park Street Healthshare Inc	VT	\$244,879	Executive Dir.	\$65,666	\$60,024	2023
Hackett Hemwall Patterson Foundatio	WI	\$268,383	President	\$29,000	\$26,716	2024
Willa Carson Health And Wellness Center Inc	FL	\$272,601	Executive Director	\$66,300	\$54,941	2024
Endorphin Power Company	NM	\$276,372	Executive Di	\$61,316	\$58,173	2024
Excellent Inc	MI	\$233,029	Administrator/president	\$76,000	\$71,240	2023
San Joaquin Family Healthcare	CA	\$279,284	Cfo	\$3,043	\$2,318	2024

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
Behome Partners	PA	\$279,692	Chairman	\$39,302	\$35,594	2023
Wellness Tree Community Clinic	ID	\$229,432	Executive Dir.	\$82,987	\$75,865	2025
World Health Dental Organization	WA	\$282,073	Executive Director	\$50,004	\$39,490	2024
Northeastern Anesthesia Of New Jersey Pc	NY	\$228,503	Ceo	\$70,612	\$57,946	2023
Risen Wellness	TN	\$288,010	President	\$131,924	\$122,321	2024
Nelson County Community Clinic Inc	KY	\$288,544	Executive Director	\$34,881	\$34,033	2023
The Colorado Mission Of Mercy	CO	\$288,839	Executive Director	\$59,925	\$52,183	2023
Tok Community Clinic Inc	AK	\$299,246	Secretary/tr	\$11,050	\$9,594	2023
Ashland Christian Health Center Inc	OH	\$300,832	Executive Di	\$44,000	\$41,109	2024
The Human Body Shop Inc	NM	\$206,477	Secretary	\$4,783	\$4,538	2024
The Metrowest Free Medical Program Inc	MA	\$204,824	Executive Director	\$60,000	\$47,560	2024

Comp (reported) is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to OK cost of living and 2023 dollars. Click any organization to verify the figure on ProPublica.

Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to OK cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: peerbasis.org/methodology.

Sample, role match & sensitivity

PEER COUNT **48** organizations. Compensation range \$2,318–\$540,897; filing years 2023–2025.

SIZE BASIS	Matched on total revenue (\$255,391); for reference, expenses \$248,574 and assets \$126,888.
ROLE MATCH	Cynthia L Bacon, reported title " <i>HAN PROGRAM MANAGER</i> ", benchmarked as Executive Director / CEO. Selected as the organization's highest-paid individual without an exact title match — the board should confirm this is a comparable role.
RELATED-ORG PAY	12 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material.
OUTLIERS	4 peers fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts).

Sensitivity — the subject's percentile under alternative compensation definitions:

BASIS	SUBJECT PERCENTILE
Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default	69 th
Total compensation (D + F), as reported (no adjustments)	56 th
Reportable pay only (column D), adjusted	73 rd
All sources (D + E + F), adjusted	50 th

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

● Rebuttable presumption of reasonableness · 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (Cynthia L Bacon) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 48 similarly situated organizations (Same NTEE sector (E30), nationwide + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$65,877 is reasonable (approximately the 69th percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [__ for / __ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.