

Bridge Builders International Inc

Executive Director / CEO

EIN 731553335
 OK · NTEE Q30
 FY ending 2023-12-31
 June 9, 2026

This analysis benchmarks the total compensation of **Jerry C Morris, Executive Director / CEO** (\$39,520) against **every comparable organization** that fit the selection criteria — **152** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **49th** percentile of comparable organizations within the typical range

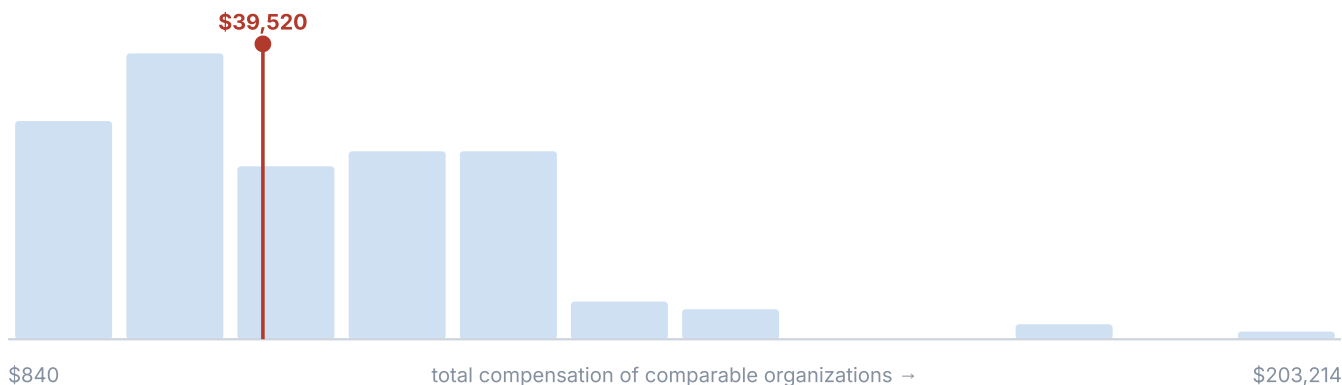
Benchmarked executive: Jerry C Morris — reported title "President", a **direct title match** to the Executive Director / CEO role.

How comparable organizations were selected

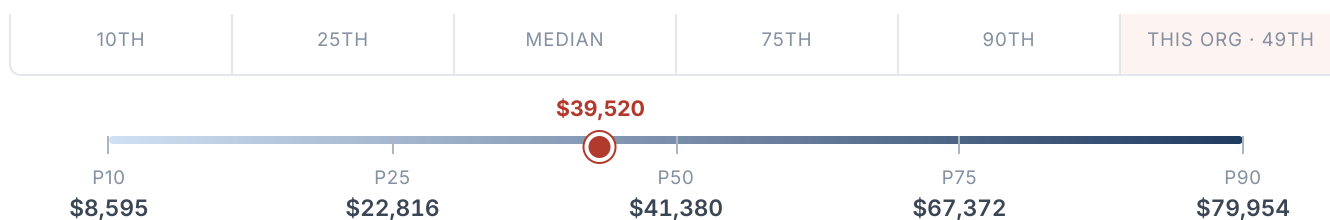
SECTOR	Organizations sharing the subject's NTEE classification (Q30).
BUDGET	Total revenue between \$201,253 and \$450,567 — 0.67x to 1.50x the subject's \$300,378 (the band tightens as size grows).
GEOGRAPHY	Same NTEE sector (Q30), nationwide + budget 0.67–1.5x revenue.

152 organizations qualified on sector, size, and geography → **152** within the band form the benchmarked peer set.

Distribution of comparable compensation



\$8,595	\$22,816	\$41,380	\$67,372	\$79,954	\$39,520
---------	----------	----------	----------	----------	----------



● Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to OK cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
Big Picture Soccer	PA	\$299,633	Executive Director	\$70,000	\$63,395	2023
Center For Global Strategies Ltd	SC	\$298,414	Executive Director	\$60,000	\$55,215	2024
Ecf International	CA	\$297,935	President/ceo	\$94,143	\$71,708	2024
Catalyst Ministries	TX	\$297,395	Executive Dir.	\$56,261	\$49,643	2024
Christian Relief Of Supplies And Service	IA	\$303,596	Key Employee	\$28,462	\$27,489	2024
Hope On A String	MA	\$295,811	Executive Director	\$71,135	\$58,052	2023
Haiti Project Inc	NY	\$305,548	Pres./exec.	\$63,250	\$51,905	2023
Growth Teams Inc	DE	\$305,982	President And Secretary	\$68,450	\$59,121	2024
West African Mercy Ministries Inc	WI	\$291,476	Executive Director	\$76,579	\$70,547	2024
Equitarian Initiative	MN	\$290,595	Executive Director	\$78,600	\$68,509	2024
Adventure Travel Conservation Fund	WA	\$289,855	Executive Dir.	\$91,539	\$72,293	2024
Media For Development International	WA	\$314,036	President	\$28,000	\$22,113	2024
Vera Aqua Vera Vita	TX	\$286,608	Executive Director	\$90,500	\$79,855	2024
Long Way Home Inc	OR	\$317,075	Executive Director	\$3,500	\$2,867	2024
Film School Africa Inc	OH	\$283,633	Executive Di	\$48,000	\$43,689	2025
Present Hope Ministry Inc	GA	\$283,117	President	\$25,310	\$22,448	2024
Yspaniola Incorporated	MA	\$282,956	Executive Director	\$40,384	\$32,011	2024

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
Ccm Evangelical Ministries	TX	\$319,102	President	\$67,000	\$59,119	2024
Foundation For A Civil Society Ltd	NY	\$280,153	President	\$60,000	\$47,826	2024
Global Jothoor Foundation	VA	\$320,739	Ceo	\$85,785	\$75,222	2023
Tent Schools International	MI	\$279,835	President	\$12,283	\$11,514	2023
Casa De La Esperanza Homes Of Hope	AZ	\$278,274	Executive Dir.	\$90,186	\$76,508	2024
Healing Art Missions	OH	\$323,305	Executive Director	\$83,135	\$79,965	2023
Village Cooperative Inc	IN	\$276,973	Executive Di	\$25,000	\$23,943	2023
Friendly Water For The World	WA	\$324,166	Executive Di	\$87,984	\$69,485	2024

Comp (reported) is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to OK cost of living and 2023 dollars. Click any organization to verify the figure on ProPublica.

Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to OK cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: peerbasis.org/methodology.

Sample, role match & sensitivity

PEER COUNT	152 organizations. Compensation range \$840–\$203,214; filing years 2022–2025.
SIZE BASIS	Matched on total revenue (\$300,378); for reference, expenses \$382,013 and assets \$68,381.
ROLE MATCH	Jerry C Morris, reported title <i>"President"</i> , benchmarked as Executive Director / CEO. The title maps directly to this role.
RELATED-ORG PAY	2 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material.
OUTLIERS	3 peers fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts).

Sensitivity — the subject's percentile under alternative compensation definitions:

BASIS	SUBJECT PERCENTILE
Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default	49 th
Total compensation (D + F), as reported (no adjustments)	44 th
Reportable pay only (column D), adjusted	49 th
All sources (D + E + F), adjusted	47 th

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

● Rebuttable presumption of reasonableness · 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (Jerry C Morris) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 152 similarly situated organizations (Same NTEE sector (Q30), nationwide + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$39,520 is reasonable (approximately the 49th percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [__ for / __ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.