

Freedom Lake Inc

Executive Director / CEO

EIN 812739074
 KY · NTEE P20
 FY ending 2024-12-31
June 13, 2026

This analysis benchmarks the total compensation of **Mr Anthony Cash, Executive Director / CEO** (\$80,100) against **every comparable organization** that fit the selection criteria — **1058** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **76th** percentile of comparable organizations within the typical range

Benchmarked executive: Mr Anthony Cash — reported title “Board Chair and President”, selected as the organization's **highest-paid individual** — no exact title match, so confirm this is a comparable role.

How comparable organizations were selected

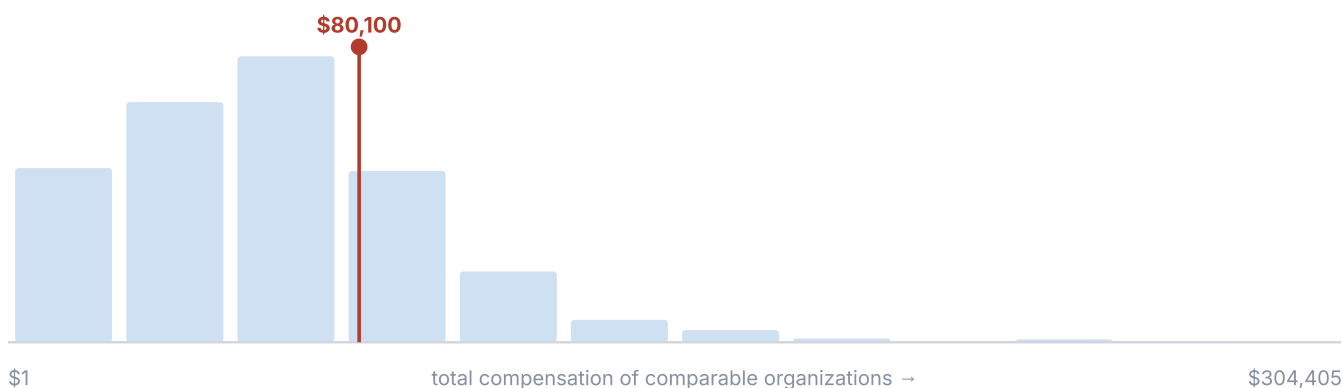
SECTOR Organizations sharing the subject's NTEE classification (P20).

BUDGET Total revenue between \$295,927 and \$662,524 — 0.67x to 1.50x the subject's \$441,683 (the band tightens as size grows).

GEOGRAPHY Same NTEE sector (P20), nationwide + budget 0.67–1.5x revenue.

1,058 organizations qualified on sector, size, and geography → **1,058** within the band form the benchmarked peer set.

Distribution of comparable compensation



\$17,205

\$34,983

\$56,851

\$79,673

\$103,955

\$80,100



● Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to KY cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
Des Moines Refugee Support	IA	\$442,213	Founder And Executive Director	\$50,000	\$50,957	2024
Instituto De Avance Integral Latino Cdc	CA	\$441,139	Executive Director	\$100,000	\$80,373	2024
Divine Directions Corporation	MS	\$441,054	Program Director	\$38,701	\$40,120	2024
Spec Labs Inc	CA	\$442,366	President	\$75,275	\$60,501	2024
Loving Houston Inc	TX	\$440,562	Exec Dir (Fo	\$83,833	\$78,054	2024
1st Way Pregnancy Support Services	IL	\$440,407	Executive Dir.	\$42,000	\$38,433	2024
St Suzanne Code Rouge Community	MI	\$443,052	Project Dire	\$39,192	\$38,765	2023
Nagi Foundation Inc	AZ	\$443,084	Executive Dir.	\$111,000	\$102,297	2023
Community Access Center Inc	FL	\$439,661	Executive Dire	\$26,560	\$23,224	2024
Newport Partnership For Families	RI	\$444,016	Executive Director Through April 2023	\$71,153	\$65,380	2023
Imago Dei Ministries	CA	\$444,143	Executive Director	\$41,998	\$34,752	2023
Greater Park Hill Community Inc	CO	\$439,185	Executive Director	\$38,606	\$35,474	2023
Lifesouth Community Foundationinc	FL	\$439,177	President /	\$50,917	\$44,522	2024
Safety Council Of Greater St Louis	MO	\$439,145	Executive Director	\$69,164	\$70,199	2023

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
My Fathers House Community Service Inc	KS	\$438,990	Employee	\$60,375	\$62,503	2023
Mission Okc Outreach Ministry Inc	OK	\$438,936	Pastor And Ceo	\$51,232	\$52,508	2024
Ivy Womens Center Inc	OH	\$438,608	Executive Director	\$51,513	\$52,284	2023
North-northeast Business	OR	\$438,597	President Ed	\$170,264	\$151,519	2023
All My Usos	CA	\$438,238	Executive Director	\$5,542	\$4,454	2024
Rainbow Kitchen Community Services	PA	\$445,146	Executive Director	\$129,727	\$123,970	2023
Dress For Success Atlanta Inc	GA	\$445,502	Executive Director	\$148,120	\$142,718	2023
Konscious Youth Develpment & Servic	NJ	\$445,515	President	\$81,667	\$67,868	2024
Community Engagement & Consultation Group Inc	MD	\$437,841	Chief Finance Officer	\$8,400	\$7,310	2024
Ht Ministries	OH	\$445,860	Executive Director	\$53,875	\$53,112	2024
Synaptiv Inc	CO	\$445,939	President	\$134,195	\$119,770	2024

Comp (reported) is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to KY cost of living and 2024 dollars. Click any organization to verify the figure on ProPublica.

■ Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to KY cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: peerbasis.org/methodology.

■ Sample, role match & sensitivity

PEER COUNT **1058** organizations. Compensation range \$1–\$304,405; filing years 2020–2025.

SIZE BASIS	Matched on total revenue (\$441,683); for reference, expenses \$681,284 and assets \$3,136,025. Revenue and expenses diverge this year — revenue may misrepresent operating size; weigh the expense-based view.
ROLE MATCH	Mr Anthony Cash, reported title <i>"Board Chair and President"</i> , benchmarked as Executive Director / CEO. Selected as the organization's highest-paid individual without an exact title match — the board should confirm this is a comparable role.
RELATED-ORG PAY	56 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material.
OUTLIERS	27 peers fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts).

Sensitivity — the subject's percentile under alternative compensation definitions:

BASIS	SUBJECT PERCENTILE
Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default	76 th
Total compensation (D + F), as reported (no adjustments)	70 th
Reportable pay only (column D), adjusted	79 th
All sources (D + E + F), adjusted	72 nd

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

● Rebuttable presumption of reasonableness · 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (Mr Anthony Cash) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 13, 2026, comparing compensation against 1058 similarly situated organizations (Same NTEE sector (P20), nationwide + budget 0.67–1.5× revenue).

3. The authorized body determined that total compensation of \$80,100 is reasonable (approximately the 76th percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [__ for / __ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 13, 2026.