

# Open Doors Outdoors

Executive Director / CEO

June 9, 2026

This analysis benchmarks the total compensation of **David Edwards, Executive Director / CEO** (\$70,000) against **every comparable organization** that fit the selection criteria — **39** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **64<sup>th</sup>** percentile of comparable organizations within the typical range

**Benchmarked executive:** David Edwards — reported title “PRESIDENT”, a **direct title match** to the Executive Director / CEO role.

## How comparable organizations were selected

**SECTOR** Organizations sharing the subject's NTEE classification (F60).

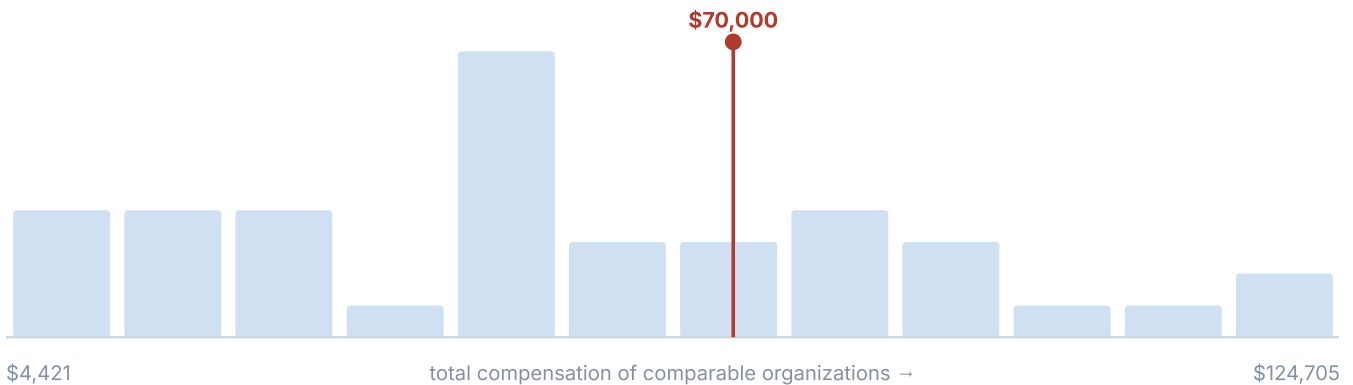
**BUDGET** Total revenue between \$101,626 and \$227,521 — 0.67x to 1.50x the subject's \$151,681 (the band tightens as size grows).

**GEOGRAPHY** Same NTEE sector (F60), nationwide + budget 0.67–1.5x revenue.

**39** organizations qualified on sector, size, and geography

→ **39** within the band form the benchmarked peer set.

## Distribution of comparable compensation



\$16,372	\$25,176	\$52,500	\$76,230	\$90,949	\$70,000
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## ● Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to CT cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
<a href="#">Magdalene's Inc</a>	FL	\$151,355	Executive Di	\$49,891	<b>\$48,554</b>	2024
<a href="#">About Progress Not Perfection</a>	CA	\$154,850	Executive Director	\$82,800	<b>\$74,067</b>	2024
<a href="#">Shelter Of Wisdom</a>	HI	\$157,678	Vp/director	\$32,400	<b>\$30,050</b>	2024
<a href="#">Sims Training And Wellness Center</a>	NC	\$157,833	Sims	\$47,640	<b>\$52,500</b>	2023
<a href="#">Life Skills International Inc</a>	TX	\$145,284	President Ceo	\$45,500	<b>\$48,543</b>	2023
<a href="#">North Cherry Creek Counseling Center</a>	CO	\$159,406	Vice President	\$86,398	<b>\$85,822</b>	2024
<a href="#">Law Enforcement Chaplaincy Service</a>	CA	\$143,149	Executive Dir.	\$60,000	<b>\$53,673</b>	2024
<a href="#">Ten Ten Life Inc</a>	VA	\$142,516	Board Member At Large	\$21,750	<b>\$21,194</b>	2025
<a href="#">Mft Worldwide Inc</a>	FL	\$141,597	Director	\$10,800	<b>\$10,510</b>	2024
<a href="#">Watershed Ministries Inc</a>	NC	\$164,101	Executive Di	\$24,000	<b>\$25,689</b>	2024
<a href="#">Avenue Resource Inc</a>	CA	\$139,195	President	\$80,000	<b>\$71,563</b>	2024
<a href="#">Bennie's Barn Inc</a>	OK	\$165,068	Executive Director	\$21,000	<b>\$24,663</b>	2023
<a href="#">Children Are A Gift Foundation</a>	TX	\$171,045	Former Exec Dir	\$13,063	<b>\$13,536</b>	2024
<a href="#">Dustins Place Inc</a>	IN	\$131,983	Executive Director	\$44,000	<b>\$49,488</b>	2023
<a href="#">Counselors Obediently Preventing Substance Abuse</a>	MO	\$175,949	Exeuctive Director	\$21,675	<b>\$24,485</b>	2023

ORGANIZATION	STATE	REVENUE	MATCHED TITLE	COMP (REPORTED)	COMP (ADJUSTED)	FY
<a href="#">Kentucky Center For Grieving Children And Families Inc</a>	KY	\$125,230	Executive Director	\$79,833	<b>\$88,853</b>	2024
<a href="#">On Our Own Of Anne Arundel County</a>	MD	\$179,302	Executive Di	\$56,780	<b>\$56,616</b>	2023
<a href="#">Serenity Life Resource Center Inc</a>	MO	\$179,638	Executive Director	\$70,920	<b>\$77,815</b>	2024
<a href="#">Restoried Life</a>	SC	\$120,599	Member	\$60,000	<b>\$63,172</b>	2025
<a href="#">Childrens Grief Center Of The</a>	MI	\$184,323	Executive Dir.	\$67,000	<b>\$73,757</b>	2023
<a href="#">Turning Everything Around</a>	NC	\$113,970	President	\$15,500	<b>\$17,081</b>	2023
<a href="#">Samaritan Counseling Center</a>	NY	\$110,406	Executive Di	\$48,651	<b>\$45,542</b>	2024
<a href="#">The Childrens Treehouse Foundation</a>	CO	\$196,554	Executive Director	\$100,000	<b>\$99,334</b>	2024
<a href="#">Angels Of Mercy Inc</a>	NY	\$200,555	President	\$48,925	<b>\$45,799</b>	2024
<a href="#">Chicago Veterans</a>	IL	\$204,484	Executive Director	\$84,761	<b>\$86,325</b>	2024

**Comp (reported)** is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to CT cost of living and 2023 dollars. Click any organization to verify the figure on ProPublica.

## ● Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to CT cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: [peerbasis.org/methodology](https://peerbasis.org/methodology).

## ● Sample, role match & sensitivity

PEER COUNT	39 organizations. Compensation range \$4,421–\$124,705; filing years 2023–2025.
SIZE BASIS	Matched on total revenue (\$151,681); for reference, expenses \$134,216 and assets \$158,694.
ROLE MATCH	David Edwards, reported title " <i>PRESIDENT</i> ", benchmarked as Executive Director / CEO. The title maps directly to this role.

RELATED-ORG PAY 1 peer report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material.

Sensitivity — the subject's percentile under alternative compensation definitions:

BASIS	SUBJECT PERCENTILE
Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default	64 <sup>th</sup>
Total compensation (D + F), as reported (no adjustments)	67 <sup>th</sup>
Reportable pay only (column D), adjusted	36 <sup>th</sup>
All sources (D + E + F), adjusted	62 <sup>nd</sup>

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

### ● Rebuttable presumption of reasonableness · 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

#### Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (David Edwards) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 39 similarly situated organizations (Same NTEE sector (F60), nationwide + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$70,000 is reasonable (approximately the 64<sup>th</sup> percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [\_\_ for / \_\_ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.