

# Be Herd Foundation

Executive Director / CEO

EIN **880596118**  
 CA · NTEE F05  
 FY ending 2023-12-31  
**June 9, 2026**

This analysis benchmarks the total compensation of **Deb Hubers, Executive Director / CEO** (\$89,300) against **every comparable organization** that fit the selection criteria — **614** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

**Compensation sits at approximately the 81<sup>st</sup> percentile of comparable organizations**

within the typical range

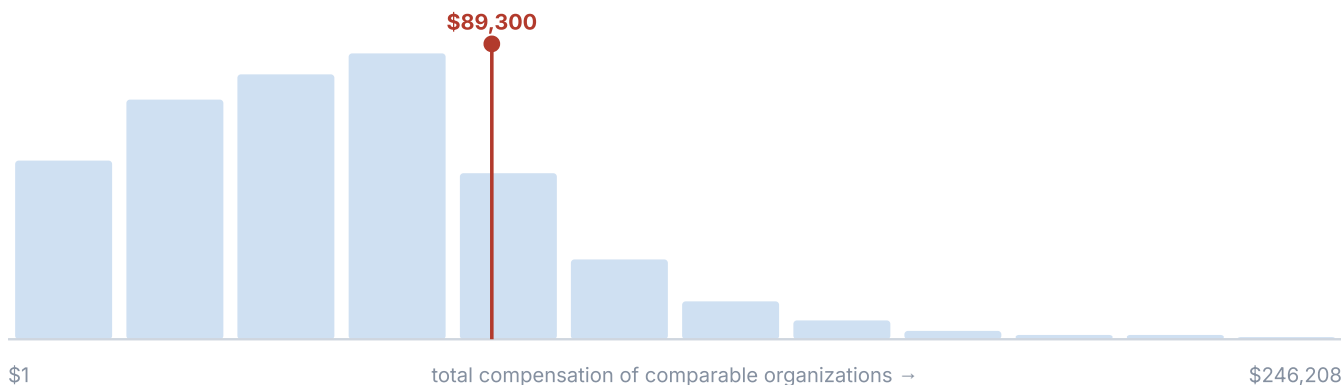
**Benchmarked executive:** Deb Hubers — reported title "Treasurer", selected as the organization's **highest-paid individual** — no exact title match, so confirm this is a comparable role.

## How comparable organizations were selected

|           |   |
|-----------|---|
| SECTOR    | Organizations sharing the subject's NTEE classification (F05).  |
| BUDGET    | Total revenue between \$168,364 and \$376,936 — 0.67x to 1.50x the subject's \$251,291 (the band tightens as size grows). |
| GEOGRAPHY | Same NTEE major group (F), nationwide + budget 0.67–1.5x revenue.   |

**614** organizations qualified on sector, size, and geography → **614** within the band form the benchmarked peer set.

## Distribution of comparable compensation



|          |          |          |          |           |          |
|----------|----------|----------|----------|-----------|----------|
| \$16,404 | \$34,154 | \$58,270 | \$81,991 | \$107,834 | \$89,300 |
|----------|----------|----------|----------|-----------|----------|



## ● Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to CA cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

| ORGANIZATION   | STATE | REVENUE   | MATCHED TITLE      | COMP (REPORTED) | COMP (ADJUSTED)  | FY   |
|--|-------|-----------|--------------------|-----------------|------------------|------|
| <a href="#">4c Children And Family</a>                             | CA    | \$251,266 | Ceo                | \$10,075        | <b>\$9,786</b>   | 2024 |
| <a href="#">Favor Grand Strand</a>                                 | SC    | \$251,550 | Director           | \$126,000       | <b>\$147,860</b> | 2024 |
| <a href="#">Therapy First Corporation</a>                          | PA    | \$251,692 | Executive Director | \$18,083        | <b>\$20,284</b>  | 2024 |
| <a href="#">Chazkeinu</a>  | MD    | \$251,725 | Ceo                | \$74,041        | <b>\$77,864</b>  | 2024 |
| <a href="#">Anathallo Counseling Center</a>                        | PA    | \$250,489 | Executive Director | \$156,985       | <b>\$176,096</b> | 2024 |
| <a href="#">East House Foundation Inc</a>                          | NY    | \$250,483 | President & Ceo    | \$19,653        | <b>\$19,976</b>  | 2024 |
| <a href="#">The Speedy Foundation Inc</a>                          | ID    | \$250,333 | Executive Director | \$77,000        | <b>\$92,139</b>  | 2024 |
| <a href="#">Strong Partners In Health</a>                          | OR    | \$250,000 | Managing Director  | \$22,888        | <b>\$24,615</b>  | 2023 |
| <a href="#">Prodigal Daughters Journey Home Inc</a>                | FL    | \$252,710 | Executive Director | \$12,000        | <b>\$12,681</b>  | 2024 |
| <a href="#">Night Ministry</a>                                     | CA    | \$249,834 | Executive Di       | \$120,000       | <b>\$120,000</b> | 2023 |
| <a href="#">Perfectly Loved Inc</a>                                | AR    | \$249,589 | Executive Di       | \$45,066        | <b>\$55,512</b>  | 2025 |
| <a href="#">Hepc Alliance Inc</a>                                  | MO    | \$253,053 | Executive Director | \$70,323        | <b>\$86,257</b>  | 2023 |
| <a href="#">Yesh Tikva Inc</a>                                     | CA    | \$253,135 | Executive Dir.     | \$70,655        | <b>\$70,655</b>  | 2023 |
| <a href="#">Benji Project</a>                                      | WA    | \$253,155 | Executive Director | \$65,132        | <b>\$63,903</b>  | 2025 |
| <a href="#">Our Daily Gnome Creative Arts Center Of Chesapeake</a> | VA    | \$249,365 | President          | \$2,714         | <b>\$3,035</b>   | 2023 |
| <a href="#">Merakey Youth Services</a>                             | PA    | \$249,352 | President/ceo      | \$55,952        | <b>\$64,617</b>  | 2023 |
| <a href="#">Fields Of Grace Ministries Inc</a>                     | GA    | \$253,311 | Executive Dir.     | \$9,000         | <b>\$10,179</b>  | 2024 |
| <a href="#">Jackson County Court Service Inc</a>                   | AL    | \$253,351 | Exec Director      | \$30,462        | <b>\$38,111</b>  | 2023 |

| ORGANIZATION                                       | STATE | REVENUE   | MATCHED TITLE                 | COMP (REPORTED) | COMP (ADJUSTED) | FY   |
|--|-------|-----------|-------------------------------|-----------------|-----------------|------|
| <a href="#">Schranks Clubhouse</a>                 | CA    | \$253,574 | President/ Executive Director | \$51,447        | <b>\$51,447</b> | 2023 |
| <a href="#">Fhgr Inc</a>                           | KY    | \$248,728 | Executive Di                  | \$38,182        | <b>\$46,144</b> | 2024 |
| <a href="#">Grace Of God Recovery House Inc</a>    | NY    | \$248,554 | President                     | \$52,486        | <b>\$51,974</b> | 2025 |
| <a href="#">Aasf Valley Central Office</a>         | CA    | \$254,095 | Director                      | \$75,841        | <b>\$73,665</b> | 2024 |
| <a href="#">Cmc Initiative Inc</a>                 | GA    | \$248,403 | Executive Dir.                | \$83,000        | <b>\$93,875</b> | 2024 |
| <a href="#">Turning Point Christian Center Inc</a> | CT    | \$248,183 | President/director            | \$65,098        | <b>\$68,657</b> | 2024 |
| <a href="#">Living Scripture Institute</a>         | PA    | \$254,423 | President                     | \$13,962        | <b>\$15,661</b> | 2024 |

**Comp (reported)** is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to CA cost of living and 2023 dollars. Click any organization to verify the figure on ProPublica.

## ● Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to CA cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: [peerbasis.org/methodology](http://peerbasis.org/methodology).

## ● Sample, role match & sensitivity

|                 |   |
|-----------------|---|
| PEER COUNT      | <b>614</b> organizations. Compensation range \$1–\$246,208; filing years 2021–2025.   |
| SIZE BASIS      | Matched on total revenue (\$251,291); for reference, expenses \$709,196 and assets \$54,666. <b>Revenue and expenses diverge this year — revenue may misrepresent operating size; weigh the expense-based view.</b>                       |
| ROLE MATCH      | Deb Hubers, reported title <i>"Treasurer"</i> , benchmarked as Executive Director / CEO. <b>Selected as the organization's highest-paid individual without an exact title match — the board should confirm this is a comparable role.</b> |
| RELATED-ORG PAY | 40 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material.  |

**OUTLIERS** 14 peers fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts).

Sensitivity — the subject's percentile under alternative compensation definitions:

| BASIS   | SUBJECT PERCENTILE |
|---|--------------------|
| Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default | 81 <sup>st</sup>   |
| Total compensation (D + F), as reported (no adjustments)                                | 86 <sup>th</sup>   |
| Reportable pay only (column D), adjusted  | 83 <sup>rd</sup>   |
| All sources (D + E + F), adjusted   | 76 <sup>th</sup>   |

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

### ● **Rebuttable presumption of reasonableness · 26 CFR 53.4958-6**

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

#### **Draft board minutes – executive compensation**

1. The compensation of the Executive Director / CEO (Deb Hubers) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 614 similarly situated organizations (Same NTEE major group (F), nationwide + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$89,300 is reasonable (approximately the 81<sup>st</sup> percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [\_\_ for / \_\_ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.