

# Ladies Musical Club Of Seattle

Executive Director / CEO

EIN 916029353  
 WA · NTEE A68Z  
 FY ending 2024-12-31  
**June 9, 2026**

This analysis benchmarks the total compensation of **Whitney Henderson, Executive Director / CEO** (\$96,000) against **every comparable organization** that fit the selection criteria — **175** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

**Compensation sits at approximately the 91<sup>st</sup> percentile of comparable organizations**

above the 90th percentile — board review recommended

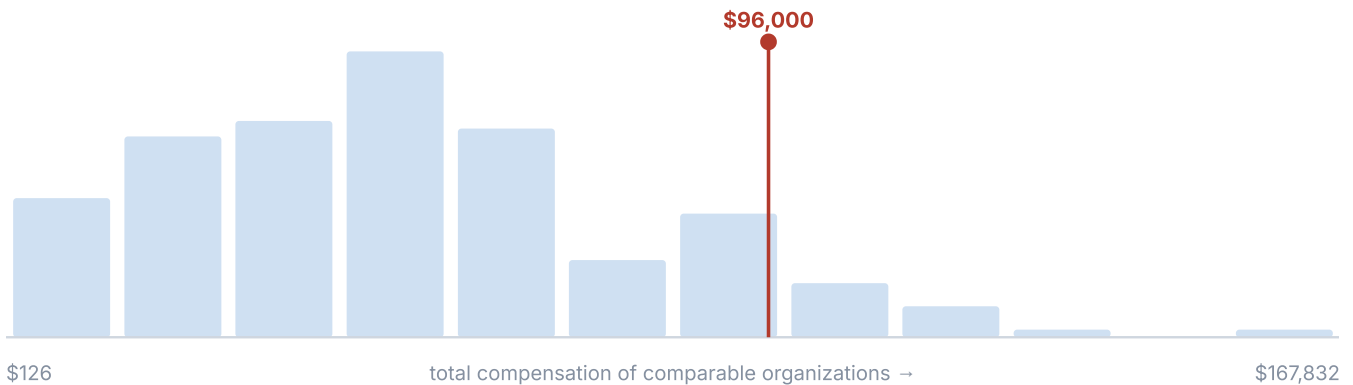
**Benchmarked executive:** Whitney Henderson — reported title “EXECUTIVE DIRECTOR”, a **direct title match** to the Executive Director / CEO role.

## How comparable organizations were selected

|           |   |
|-----------|---|
| SECTOR    | Organizations sharing the subject's NTEE classification (A68Z).   |
| BUDGET    | Total revenue between \$184,241 and \$412,480 — 0.67x to 1.50x the subject's \$274,987 (the band tightens as size grows). |
| GEOGRAPHY | Same NTEE sector (A68), nationwide + budget 0.67–1.5x revenue.  |

**175** organizations qualified on sector, size, and geography → **175** within the band form the benchmarked peer set.

## Distribution of comparable compensation



|          |          |          |          |          |          |
|----------|----------|----------|----------|----------|----------|
| \$13,049 | \$27,938 | \$46,365 | \$67,916 | \$94,058 | \$96,000 |
|----------|----------|----------|----------|----------|----------|



## ■ Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to WA cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

| ORGANIZATION   | STATE | REVENUE   | MATCHED TITLE               | COMP (REPORTED) | COMP (ADJUSTED)  | FY   |
|--|-------|-----------|-----------------------------|-----------------|------------------|------|
| <a href="#">Kingston Chamber Music Festival At The</a>   | RI    | \$275,012 | Executive Director (Former) | \$60,000        | <b>\$64,260</b>  | 2024 |
| <a href="#">Uil Music Region 24</a>                      | TX    | \$274,907 | Asst Exec Secretary         | \$11,028        | <b>\$12,004</b>  | 2025 |
| <a href="#">Endless Mountain Music Festival Inc</a>      | PA    | \$272,950 | Executive Director          | \$17,000        | <b>\$18,935</b>  | 2024 |
| <a href="#">Copper Street Brass Quintet Non Profit</a>   | MN    | \$277,682 | Executive Program Director  | \$54,000        | <b>\$58,061</b>  | 2025 |
| <a href="#">School Of American Music</a>                 | MI    | \$272,137 | Director/teacher            | \$12,000        | <b>\$14,243</b>  | 2023 |
| <a href="#">Bach Society Of Minnesota</a>                | MN    | \$277,880 | Executive Director          | \$52,800        | <b>\$58,273</b>  | 2024 |
| <a href="#">Cormont Music</a>                            | NH    | \$279,064 | Executive Dir.              | \$14,600        | <b>\$15,058</b>  | 2024 |
| <a href="#">Omaha Girls Rock Inc</a>                     | NE    | \$279,075 | Executive Director          | \$33,205        | <b>\$39,890</b>  | 2024 |
| <a href="#">Swan Scaling Walls A Note At A Time</a>      | PA    | \$269,848 | Executive Director          | \$29,330        | <b>\$33,634</b>  | 2023 |
| <a href="#">Tacoma Youth Chorus</a>                      | WA    | \$281,483 | Managing Director           | \$53,700        | <b>\$55,286</b>  | 2023 |
| <a href="#">Envelop</a>                                  | CA    | \$267,859 | Executive Dir.              | \$106,000       | <b>\$102,234</b> | 2024 |
| <a href="#">Sweetwater Music Hall Inc</a>                | CA    | \$282,170 | Executive Dir.              | \$68,454        | <b>\$67,972</b>  | 2023 |
| <a href="#">Music City Artist Development</a>            | CA    | \$267,297 | Executive Director          | \$6,955         | <b>\$6,708</b>   | 2024 |
| <a href="#">International Tuba Euphonium Association</a> | CT    | \$266,921 | Executive Director          | \$24,996        | <b>\$25,503</b>  | 2025 |
| <a href="#">The Impact Project</a>                       | NY    | \$265,968 | Director                    | \$59,250        | <b>\$59,801</b>  | 2024 |
| <a href="#">The Claflin Hill Music Performance</a>       | MA    | \$265,767 | Exec & Artistic Director    | \$60,324        | <b>\$62,336</b>  | 2023 |

| ORGANIZATION   | STATE | REVENUE   | MATCHED TITLE                   | COMP (REPORTED) | COMP (ADJUSTED)  | FY   |
|--|-------|-----------|---------------------------------|-----------------|------------------|------|
| <a href="#">Girls Rock Des Moines</a>                | IA    | \$265,402 | Executive Director              | \$33,280        | <b>\$40,701</b>  | 2024 |
| <a href="#">The Big House Foundation Inc</a>         | GA    | \$284,594 | Executive Di                    | \$99,832        | <b>\$115,429</b> | 2023 |
| <a href="#">Close Encounters With Music</a>          | NY    | \$284,653 | Artistic Director               | \$100,000       | <b>\$100,929</b> | 2024 |
| <a href="#">New Orleans Arts &amp; Cultural Host</a> | LA    | \$264,844 | Executive Di                    | \$42,000        | <b>\$51,656</b>  | 2024 |
| <a href="#">Bay Youth Orchestras Of Virginia</a>     | VA    | \$286,120 | Executive Di                    | \$40,696        | <b>\$42,757</b>  | 2025 |
| <a href="#">Renovation In Music Education</a>        | DC    | \$262,501 | President                       | \$119,086       | <b>\$120,169</b> | 2023 |
| <a href="#">Border Crossing</a>                      | MN    | \$261,798 | Exec Director                   | \$85,906        | <b>\$92,367</b>  | 2025 |
| <a href="#">Prism Quartet Incorporated</a>           | NY    | \$288,772 | Executive Director              | \$113,258       | <b>\$114,311</b> | 2024 |
| <a href="#">Boulder Chorale</a>                      | CO    | \$289,212 | Artistic Director, Adult Choirs | \$28,807        | <b>\$30,852</b>  | 2024 |

**Comp (reported)** is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to WA cost of living and 2024 dollars. Click any organization to verify the figure on ProPublica.

## ● Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to WA cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: [peerbasis.org/methodology](http://peerbasis.org/methodology).

## ● Sample, role match & sensitivity

**PEER COUNT** 175 organizations. Compensation range \$126–\$167,832; filing years 2023–2025.

**SIZE BASIS** Matched on total revenue (\$274,987); for reference, expenses \$318,492 and assets \$1,656,959.

**ROLE MATCH** Whitney Henderson, reported title "*EXECUTIVE DIRECTOR*", benchmarked as Executive Director / CEO. The title maps directly to this role.

|                 |   |
|-----------------|---|
| RELATED-ORG PAY | 2 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material. |
| OUTLIERS        | 1 peer fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts). |

Sensitivity — the subject's percentile under alternative compensation definitions:

| BASIS   | SUBJECT PERCENTILE |
|---|--------------------|
| Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default | 91 <sup>st</sup>   |
| Total compensation (D + F), as reported (no adjustments)                                | 94 <sup>th</sup>   |
| Reportable pay only (column D), adjusted  | 92 <sup>nd</sup>   |
| All sources (D + E + F), adjusted   | 90 <sup>th</sup>   |

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

### ● Rebuttable presumption of reasonableness · 26 CFR 53.4958-6

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

#### Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (Whitney Henderson) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 175 similarly situated organizations (Same NTEE sector (A68), nationwide + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$96,000 is reasonable (approximately the 91<sup>st</sup> percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [\_\_ for / \_\_ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.