

Refugio Ministries Inc

Executive Director / CEO

EIN 920974827

GA · NTEE P20

FY ending 2024-12-31

June 9, 2026

This analysis benchmarks the total compensation of **Shaun Johnston, Executive Director / CEO** (\$66,709) against **every comparable organization** that fit the selection criteria — **225** in total — drawn systematically from IRS Form 990 filings, not a hand-picked subset.

Compensation sits at approximately the **81st** percentile of comparable organizations

within the typical range

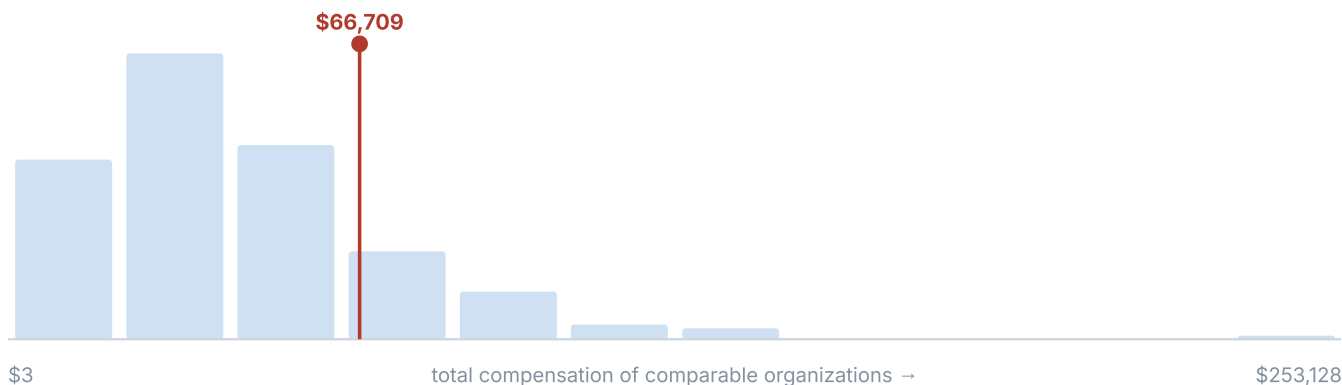
Benchmarked executive: Shaun Johnston — reported title "President", a **direct title match** to the Executive Director / CEO role.

How comparable organizations were selected

| | |
|-----------|--|
| SECTOR | Organizations sharing the subject's NTEE classification (P20). |
| BUDGET | Total revenue between \$78,938 and \$176,728 — 0.67x to 1.50x the subject's \$117,819 (the band tightens as size grows). |
| GEOGRAPHY | Same NTEE sector (P20), nationwide + budget 0.67–1.5x revenue. |

225 organizations qualified on sector, size, and geography → **225** within the band form the benchmarked peer set.

Distribution of comparable compensation



| | | | | | |
|----------|----------|----------|----------|----------|-----------------|
| \$10,993 | \$22,398 | \$37,657 | \$58,038 | \$81,407 | \$66,709 |
|----------|----------|----------|----------|----------|-----------------|



■ Comparable organizations

Each figure is Form 990 Part VII columns D + F (reportable pay plus other compensation and benefits; column F may include amounts from related organizations), normalized to GA cost of living (BEA RPP, 2023) and to its filing year (CPI-U); the reported amount is on each linked 990.

| ORGANIZATION | STATE | REVENUE | MATCHED TITLE | COMP (REPORTED) | COMP (ADJUSTED) | FY |
|--|-------|-----------|----------------------------|-----------------|-----------------|------|
| Delaware Family Restoration Services Inc | DE | \$117,989 | Dir Development | \$60,775 | \$59,184 | 2024 |
| Texas Association Of Soccer Coaches | TX | \$119,065 | Chief Operat | \$18,125 | \$18,032 | 2024 |
| Helping Hands Of Middle & West Tennessee | TN | \$116,475 | Ceoprogram Director | \$82,000 | \$83,513 | 2025 |
| Social Science Observatory | CA | \$119,170 | President | \$89,100 | \$78,779 | 2023 |
| Fraternal Order Of Eagles | MI | \$116,467 | President | \$150 | \$150 | 2025 |
| Less Leg More Heart | NH | \$116,429 | President | \$15,850 | \$14,985 | 2023 |
| Sheltering Grace Ministry Ltd | GA | \$119,327 | President/ex | \$20,629 | \$20,629 | 2024 |
| Pedal 4 Peace Usa | PA | \$119,704 | President And Ceo | \$17,242 | \$17,605 | 2023 |
| Communities Of Excellence 2026 Inc | CA | \$119,868 | President An | \$38,250 | \$32,849 | 2024 |
| The Roadie Clinic Inc | MI | \$115,316 | Ceo | \$18,000 | \$18,478 | 2024 |
| Hands Of Action International | GA | \$120,381 | Vice Chair And Founder | \$28,850 | \$29,702 | 2023 |
| A New Tomorrow | PA | \$120,607 | Ceo | \$8,312 | \$8,244 | 2024 |
| Wnyhoo-now Inc | MO | \$114,482 | Ceo, President & Treasurer | \$88,846 | \$93,588 | 2024 |
| Our Sisters Closet Inc | AL | \$114,120 | President | \$38,142 | \$40,981 | 2024 |
| Lutheran Community Services Creative | MA | \$121,716 | President / Director | \$24,869 | \$22,226 | 2024 |
| Avenues Foundation | PA | \$113,617 | Executive Director | \$27,981 | \$28,571 | 2023 |

| ORGANIZATION | STATE | REVENUE | MATCHED TITLE | COMP (REPORTED) | COMP (ADJUSTED) | FY |
|--|-------|-----------|---------------------|-----------------|------------------|------|
| La Voz Del Consolador | TX | \$113,301 | Media | \$30,000 | \$30,727 | 2023 |
| Children Of Haiti And Refugee Projects | FL | \$122,820 | Chairperson | \$270,928 | \$253,128 | 2024 |
| Its Time A Houghton Family Global | UT | \$112,621 | Director - R | \$33,600 | \$34,201 | 2024 |
| Virtues Matter Inc | MD | \$112,221 | President And Ceo | \$63,333 | \$60,627 | 2023 |
| Medina County Food Pantry | TX | \$123,585 | Manager | \$21,488 | \$22,009 | 2023 |
| Lifebridge Of South Carolina | SC | \$123,842 | Prior Direct | \$41,423 | \$42,979 | 2024 |
| Pueblo Community Soup Kitchen | CO | \$123,961 | Executive Director | \$39,439 | \$38,722 | 2023 |
| Bayouclinic Inc | AL | \$111,673 | Executive Director | \$106,204 | \$117,481 | 2023 |
| Central Avenue Center Of Hope Inc | KS | \$111,517 | Execuitive Director | \$35,150 | \$38,882 | 2023 |

Comp (reported) is the figure on each organization's Form 990 (columns D + F); **Comp (adjusted)** normalizes it to GA cost of living and 2024 dollars. Click any organization to verify the figure on ProPublica.

● Methodology

Comparable organizations were drawn from electronically filed IRS Form 990 returns and matched on sector (NTEE code), budget (a size-adaptive revenue band that tightens as the organization grows), and geography (same-state first, broadening only when too few peers qualify); every organization within the band forms the peer set. To compare fairly across regions and years, peer compensation is normalized to GA cost of living (BEA Regional Price Parities, 2023) and to the subject's filing year (CPI-U). The figure benchmarked is Form 990 Part VII, Section A, columns D + F — reportable pay plus other compensation, benefits, and deferred amounts (column F may include amounts from related organizations) — with the chief executive matched by role. Related-organization amounts (column E) and institutional trustees are excluded. Full methodology: peerbasis.org/methodology.

● Sample, role match & sensitivity

| | |
|-----------------|--|
| PEER COUNT | 225 organizations. Compensation range \$3–\$253,128; filing years 2021–2025. |
| SIZE BASIS | Matched on total revenue (\$117,819); for reference, expenses \$119,355 and assets \$9,923. |
| ROLE MATCH | Shaun Johnston, reported title " <i>President</i> ", benchmarked as Executive Director / CEO. The title maps directly to this role. |
| RELATED-ORG PAY | 28 peers report related-organization compensation (column E), which the D + F benchmark does not fully capture; review where material. |

OUTLIERS 6 peers fall outside 1.5× the interquartile range — consider whether any reflect one-time payments (severance, deferred-comp payouts).

Sensitivity — the subject's percentile under alternative compensation definitions:

| BASIS | SUBJECT PERCENTILE |
|---|--------------------|
| Total compensation (D + F), cost-of-living + inflation adjusted — the PeerBasis default | 81 st |
| Total compensation (D + F), as reported (no adjustments) | 81 st |
| Reportable pay only (column D), adjusted | 45 th |
| All sources (D + E + F), adjusted | 70 th |

If the percentile moves materially across these definitions, the result is sensitive to methodology choices, and the board should weigh which basis best fits its facts.

● **Rebuttable presumption of reasonableness · 26 CFR 53.4958-6**

Compensation paid by a tax-exempt organization is presumed reasonable — shifting the burden to the IRS — when three requirements are met. This report supplies the comparability data for the second. The board should record the following in its minutes *concurrently* with its decision:

Draft board minutes – executive compensation

1. The compensation of the Executive Director / CEO (Shaun Johnston) was approved in advance by [the Board / Compensation Committee], composed of members with no conflict of interest with respect to the arrangement.
2. Prior to its determination, the authorized body obtained and relied upon appropriate comparability data, namely the PeerBasis Compensation Comparability Determination dated June 9, 2026, comparing compensation against 225 similarly situated organizations (Same NTEE sector (P20), nationwide + budget 0.67–1.5× revenue).
3. The authorized body determined that total compensation of \$66,709 is reasonable (approximately the 81st percentile of comparable organizations) and documented the basis for this determination concurrently, on [date], by a vote of [__ for / __ against].

Sources: IRS Form 990 e-file data (apps.irs.gov); IRS Business Master File (NTEE classification). Every figure traces to an original public filing — click any organization above to verify it on ProPublica. PeerBasis is a service of Prismind Analytics; its [methodology is published](#), was commissioned for independent adversarial review, and discloses its own limitations. This report is comparability data to support a board's good-faith determination under IRC 4958; it is not legal or tax advice. Generated by PeerBasis on June 9, 2026.